

**BOSCH**

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Corporate Relationship Department
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Dalal Street, Fort
Mumbai – 400 001
Scrip code: 500530

The Manager
Listing Department
National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G
Bandra-Kurla Complex
Bandra (E)
Mumbai – 400 051
Scrip code: BOSCHLTD

April 8, 2026

Dear Sir/Madam,

Sub:Disclosure under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Outcome of Board Meeting.

This is to intimate you that the Board of Directors of the Company, at its meeting held today i.e. April 8, 2026, has considered and approved the following:

1. Acquisition of Bosch Chassis Systems India Private Limited (RBIC) from its existing shareholders Robert Bosch Investment Nederland B.V(RBNI), Netherlands and Robert Bosch LLC, USA for a cash and non-cash consideration not exceeding Rs. 9,068.68 crores for a 100 % stake as per Share Purchase Agreement to be executed amongst the Company, RBNI, Robert Bosch LLC, USA and RBIC.

Upon acquisition, the Target Company (RBIC) will become a Wholly owned subsidiary and also material subsidiary of the Company according to Regulation 16 (c) of SEBI (Listing Obligations and Disclosure Requirements).

2. Issue of 1,230 Equity Shares each having face value of Rs.10/- at a price of Rs. 35,200 (including premium of Rs. 35,190) on Preferential basis for consideration other than cash, to Robert Bosch Investment Nederland B.V (RBNI), and Robert Bosch LLC (both categorized as Promoter Group) in accordance the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended and other applicable laws if any, and subject to the approval of regulatory / statutory authorities, as applicable, and the approval of shareholders of the Company.
3. Postal Ballot process for seeking approval from the members of the Company in connection with the above transactions.

We hereby enclose the Press Release and investor presentation for the aforesaid information.

The details in relation to the Proposed Acquisition as required under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, is enclosed herewith as **Annexure – A** and the details in relation to the proposed issue of equity shares on Preferential basis as required to be disclosed, is enclosed herewith as **Annexure- B**.

The above intimation shall also be made available on the website of the Company at www.bosch.in.

The meeting of Board of Directors commenced at 15:15 hrs. (IST) and concluded at 15:45 hrs. (IST).

Yours faithfully,
for Bosch Limited,

V. Srinivasan
Company Secretary & Compliance Officer
Encl:A/a

**Annexure A**

Details as required in terms of SEBI Master Circular No. SEBI/HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026:

Sr No.	Details of events that need to be provided	Information of such events(s)								
1.	Name of the target entity, details in brief such as size, turnover etc.	<p><i>Name of the Target Entity:</i> Bosch Chassis Systems India Private Limited <i>Issued and Paid-up capital:</i> 2,080 equity shares of Rs.1,00,000 each.</p> <p><i>Turnover details:</i></p> <table border="1" data-bbox="839 819 1227 1010"> <thead> <tr> <th>Particulars</th> <th>FY2024-2025 (crores)</th> </tr> </thead> <tbody> <tr> <td>Turnover</td> <td>3,935.90</td> </tr> <tr> <td>Profit After Tax</td> <td>545.66</td> </tr> <tr> <td>Net worth</td> <td>1,410</td> </tr> </tbody> </table>	Particulars	FY2024-2025 (crores)	Turnover	3,935.90	Profit After Tax	545.66	Net worth	1,410
Particulars	FY2024-2025 (crores)									
Turnover	3,935.90									
Profit After Tax	545.66									
Net worth	1,410									
2.	Whether the acquisition would fall within related party transaction(s) and whether the promoter/ promoter group/ group companies have any interest in the entity being acquired? If yes, nature of interest and details thereof and whether the same is done at “arm’s length.”	<p>The Company and Bosch Chassis Systems India Private Limited (RBIC) are Related parties consequent to the preferential issue, the shareholders of RBIC would be classified as promoter group within the meaning of Regulation 2(1) (pp)(v) of the SEBI ICDR Regulations 2018.</p> <p>The Proposed Transaction is being undertaken at arms’ length, in accordance with the pricing guidelines for preferential issues prescribed under the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018 and</p> <ul style="list-style-type: none"> - Valuation report by PwC Business Consulting Services LLP, Registered Valuer IBBI No: Registration No. IBBI/RV-E/02/2022/158, Address: 252, Veer Savarkar Marg Shivaji Park, Dadar, Mumbai - 400 028 in respect of fair valuation of equity shares of Bosch Limited and Bosch Chassis Systems India Private Limited and the share swap ratio in accordance with the requirements under SEBI (ICDR) Regulations). - Certificate issued by Ms. Rashmi Shah, Chartered Accountant, R V SHAH & ASSOCIATES, Chartered Accountants having its address at 1709, Level 17, One World, S. V. Road, Malad West, Mumbai – 400 064, Registered Valuer, IBBI Regn. No.: IBBI/RV/06/2018/10240 ICAI Membership Number 123478, in respect of floor price of Equity Shares of the Company in accordance with the requirements under SEBI (ICDR) Regulation 164(1). 								

		<p>- Certificate issued by Mr. Prasanna Bedi (Membership No. F11711), Proprietor of Bedi & Co, Practicing Company Secretary having its address at 14, 1st Cross, RMV 2nd stage, Sanjaynagar, Bangalore - 560094 dated April 8, 2026 confirming the compliance with Chapter V of the Securities Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, including amendments ("ICDR Regulations").</p>
3.	Industry to which the entity being acquired belongs.	Automotive industry.
4.	Objects and impact of acquisition (including but not limited to, disclosure of reasons for acquisition of target entity, if its business is outside the main line of business of the listed entity.	<p>The Target Company (RBIC) is engaged in the business of design, development, manufacturing and is a tier-1 supplier and a market leader in automotive safety systems with its diverse and innovative active safety (including antilock braking system, electronic stability control and new braking system), passive safety (airbag ECU & sensors) and actuation braking systems portfolio for passenger cars, two-wheelers & commercial vehicles. It is serving a broad customer portfolio of leading OEMs in India.</p> <p>The mobility sector is rapidly changing world over due to acceleration in electrification, and autonomous cars, regulatory changes towards safer vehicles and geopolitical shifts resulting in inflation and supply chain disruption. To secure our long-term success, we must adapt quickly to new circumstances and develop highly flexible, business-oriented solutions aligned to regional needs within a very short time.</p> <p>Hence, effective 1st January 2024, Bosch Limited realigned its global mobility business as Bosch Mobility, the biggest realignment of its core business in the company's history. This global realignment has also enabled India to focus on developing indigenous and cost-effective solutions to better cater to our customers' needs with innovative solutions and emerge as the preferred system solution provider for new-age technologies.</p> <p>In India, the Company expects the mobility landscape to evolve radically by 2030 & beyond with sustainable, safe & exciting technologies. This will involve cross-domain synergies, cross-functional thinking and a cross-entity working mindset. There is a growing need to integrate businesses and product portfolios together to deliver platform level solutions to our customers across the various mobility domains.</p>

		<p>Currently, diverse businesses are housed under different entities of the Bosch Group. While the power solutions business is in Bosch Limited, the safety & braking portfolio including active, passive safety & actuation are under the Target Company. Hence the portfolios are completely complimentary without any overlap, thus enabling the Company to expand its offerings.</p> <p>The mechanical engineering excellence of Bosch Limited represents a strong overlap of capabilities between the two businesses. This realignment of portfolio creates and enhances long term value for Bosch Limited, reinforcing the Company's vision to be the preferred mobility partner for its customers across vehicle systems, software, and hardware while being the leading technology provider for all mobility solutions. The acquisition will enable Bosch Ltd to transition from selling individual mechanical components to providing an enhanced range of solutions to OEMs significantly strengthening our competitive advantage and creating long-term shareholder value.</p>
5.	Brief details of any governmental or regulatory approvals required for the acquisition.	Nil
6.	Indicative time period for completion of the acquisition.	On or before July 7, 2026
7.	Consideration -whether cash consideration or share swap or any other form and details of the same.	<p>Both cash consideration and Share swap</p> <p>The proposed transaction approved by the Board of Directors of Bosch Limited entails the acquisition of 100% equity shares of RBIC from its shareholders for an aggregate share purchase consideration not exceeding INR 9,068.68 crores. The purchase consideration will be discharged in the following manner:</p> <ul style="list-style-type: none"> To RBNI, which shall be discharged by way of issuance of 1,230 Bosch Limited Equity Share to RBNI and the balance consideration would be discharged in cash and; To Robert Bosch LLC, which shall be discharged by way of issuance of 1,230 Bosch Limited to Robert Bosch, LLC and the balance consideration would be discharged in cash.
8.	Cost of acquisition and/or the price at which the shares are acquired.	Rs. 4,35,99,444.90 per share
9.	Percentage of shareholding / control acquired and / or number of shares acquired.	100% and 2,080 Equity Shares of Bosch Chassis systems Private Limited.



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10.	Brief background about the entity acquired in terms of products/line of business acquired, date of incorporation, history of last 3 years turnover, country in which the acquired entity has presence and any other significant information (in brief).	<p><i>Business:</i> Design, development, manufacture and sale of chassis and braking systems & related components for the automotive industry.</p> <p>Date of Incorporation: May 25, 1982</p> <p><i>Turnover details:</i></p> <p>F.Y 2024-25: Rs. 39,358,700,000 F.Y 2023-24: Rs. 33,101,100,000 F.Y 2022-23: Rs. 28,870,100,000</p> <p>Company has its presence in India</p>
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Annexure B

Details as required to be disclosed in relation to the proposed issue of equity shares on Preferential basis:

Sr. No.	Particulars	Information of such event												
1.	Type of securities proposed to be issued	Equity Shares of Face Value Rs. 10/- each												
2.	Type of issuance	Preferential Issue of equity shares in accordance with the SEBI ICDR Regulations, 2018 read with the Companies Act, 2013 and rules made thereunder.												
3.	Total number of securities proposed to be issued or the total amount for which the securities will be issued	2,460 Equity Shares of the Company having Face Value of Rs. 10/- each, at a price of Rs. 35,200 per share which is not less than the price determined in accordance with Chapter V of the SEBI ICDR Regulations, for consideration other than cash, towards discharge of consideration payable for the acquisition of Bosch Chassis Systems India Private Limited.												
4.	Additional details:													
I.	Names of the investor	Robert Bosch Investment Nederland B.V (RBNI), and Robert Bosch LLC												
II.	Post allotment of securities outcome of the subscription, issue price/allotted price (in case of convertibles), number of investors	<p>The equity shares are proposed to be allotted to Robert Bosch Investment Nederland B.V (RBNI), and Robert Bosch LLC (both being Promoter Group). Details of the shareholding of the proposed allottees, prior to and after the proposed preferential issue, are as under:</p> <table border="1"> <thead> <tr> <th>Name of the proposed allottees</th> <th>Pre issue holding (%)</th> <th>No. of Shares to be allotted</th> <th>Post issue holding (%)</th> </tr> </thead> <tbody> <tr> <td>Robert Bosch Investment Nederland B.V.</td> <td>Nil</td> <td>1,230</td> <td>0.004</td> </tr> <tr> <td>Robert Bosch LLC</td> <td>Nil</td> <td>1,230</td> <td>0.004</td> </tr> </tbody> </table>	Name of the proposed allottees	Pre issue holding (%)	No. of Shares to be allotted	Post issue holding (%)	Robert Bosch Investment Nederland B.V.	Nil	1,230	0.004	Robert Bosch LLC	Nil	1,230	0.004
Name of the proposed allottees	Pre issue holding (%)	No. of Shares to be allotted	Post issue holding (%)											
Robert Bosch Investment Nederland B.V.	Nil	1,230	0.004											
Robert Bosch LLC	Nil	1,230	0.004											
III.	In case of convertibles – intimation on conversion of securities or on lapse of the tenure of the instrument	Not Applicable												



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5.	Any cancellation or termination of proposal for issuance of securities including reasons thereof.	Not Applicable
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Bosch Limited enhances its portfolio in India; acquires Bosch Chassis Systems India Private Limited

April 8, 2026

Corp/C/CGR-IN

CIN: L85110KA1951PLC000761

- ▶ Bosch Limited adds Vehicle Motion business to its portfolio in India
- ▶ Stronger integration of local mobility solutions to better meet customer demands

Bengaluru, India – Bosch Limited, the flagship company of the Bosch Group in India intends to significantly enhance its portfolio by acquiring the Vehicle Motion business. The company plans to acquire 100 percent of Bosch Chassis Systems India Private Limited, through a cash deal and issuance of equity shares on a preferential basis.

This development positions Bosch Limited with a more comprehensive mobility portfolio, enabling it to better cater to the evolving demands of India's automotive sector. The transaction will strengthen Bosch Limited's capabilities enabling it to further invest in critical domains like safety and braking over and above its strong footprint in power solutions.

Bosch Chassis Systems India Private Limited represents the business of Bosch's Vehicle Motion division in India and is one of the market leaders in automotive safety systems. Its offerings include active safety (antilock braking system, electronic stability control, and new braking systems), passive safety (airbag ECU and sensors) and actuation braking systems for passenger cars, two-wheelers, and commercial vehicles.

“Adding Bosch Chassis Systems India Private Limited, with a future-fit vehicle motion solutions business into Bosch Limited, demonstrates our organisational belief in enhancing the company's growth trajectory through portfolio diversification. This transaction further solidifies our leadership presence within mobility, enabling us to utilize our strengths and deliver solutions backed by local research and development and local manufacturing.” says Guruprasad Mudlapur, President of the Bosch Group in India, and Managing Director, Bosch Limited.

Post acquisition, Bosch Chassis Systems India Private Limited will continue to operate as an independent entity with its governance being driven by Bosch Limited.

“In India, we expect the mobility landscape to evolve radically by 2030 and beyond with sustainable, safe and exciting technologies. To foster a customer-first mindset and pivot from supplying individual components to delivering future-ready platform solutions, it is imperative to unite our forces and adopt an integrated approach. This transaction empowers Bosch Limited to drive growth with a wider portfolio and combined offerings across the mobility tech stack.” says Sandeep Nelamangala, Joint Managing Director, Bosch Limited, and President, Bosch Mobility India.

This portfolio realignment creates and enhances long-term value for Bosch Limited, reinforcing the company’s vision to be the preferred mobility partner for its customers across vehicle systems, software, and hardware, while being the leading technology provider for all mobility solutions.

The boards of the Bosch Group, Bosch Limited, and Bosch Chassis Systems India Private Limited have approved these transactions. It is now subject to approval from Bosch Limited shareholders. Post this approval, Bosch Chassis Systems India Private Limited will become a 100 percent subsidiary of Bosch Limited.

Contact person for press inquiries:

Ms. Somdatta Sen

Phone : +91 9833596410

Somdatta.sen@in.bosch.com

About Bosch in India

In India, Bosch is a leading supplier of technology and services in the areas of Mobility, Industrial Technology, Consumer Goods, and Energy and Building Technology. Additionally, Bosch has in India the largest development center outside Germany, for end-to-end engineering and technology solutions. The Bosch Group operates in India through 14 companies: Bosch Limited – the flagship company of the Bosch Group in India – Bosch Chassis Systems India Private Limited, Bosch Rexroth (India) Private Limited, Bosch Global Software Technologies, Bosch Automotive Electronics India Private Limited, BSH Home Appliances Private Limited, ETAS Automotive India Private Limited, Robert Bosch Automotive Steering Private Limited, Bosch Mobility Platform and Solutions India Private Limited, Newtech Filter India Private Limited, Precision Seals Manufacturing Ltd, Robert Bosch India Manufacturing and Technology Private Limited, MICO Trading Private Limited and Mivin Engg. Technologies Private Limited. Since commencing operations in 1951, we have steadily expanded our footprint across 17 manufacturing sites and 7 development and application centers, supporting both domestic and global markets. These facilities enable us to localize solutions, drive innovation, and respond with speed to dynamic customer and industry requirements. In FY 2024–25, we reported net revenue of 373,457 million INR (approximately euros 4.13 billion) and employed 38,655 associates as of March 31, 2025. Bosch Limited continues to anchor the Group’s India presence with a sharp focus on next-generation mobility, smart manufacturing, and digital transformation. It earned revenue from operations of Rs.

18,087 crores ((1,985 million euros) in fiscal year 2024-25.

Additional information can be accessed at www.bosch.in

The Bosch Group is a leading global supplier of technology and services. It employs roughly 412,000 associates worldwide (as of December 31, 2025). According to preliminary figures, the company generated sales of 91 billion euros in 2025. Its operations are divided into four business sectors: Mobility, Industrial Technology, Consumer Goods, and Energy and Building Technology. With its business activities, the company aims to use technology to help shape universal trends such as automation, electrification, digitalization, connectivity, and an orientation to sustainability. In this context, Bosch's broad diversification across regions and industries strengthens its innovativeness and robustness. Bosch uses its proven expertise in sensor technology, software, and services to offer customers cross-domain solutions from a single source. It also applies its expertise in connectivity and artificial intelligence in order to develop and manufacture user-friendly, sustainable products. With technology that is "Invented for life," Bosch wants to help improve quality of life and conserve natural resources. The Bosch Group comprises Robert Bosch GmbH and its roughly 490 subsidiary and regional companies in over 60 countries. Including sales and service partners, Bosch's global manufacturing, engineering, and sales network covers nearly every country in the world. Bosch's innovative strength is key to the company's further development. At 136 locations across the globe, Bosch employs some 82,000 associates in research and development.

The company was set up in Stuttgart in 1886 by Robert Bosch (1861-1942) as "Workshop for Precision Mechanics and Electrical Engineering." The special ownership structure of Robert Bosch GmbH guarantees the entrepreneurial freedom of the Bosch Group, making it possible for the company to plan over the long term and to undertake significant upfront investments in the safeguarding of its future. Ninety-four percent of the share capital of Robert Bosch GmbH is held by Robert Bosch Stiftung GmbH, a limited liability company with a charitable purpose. The remaining shares are held by Robert Bosch GmbH and by a company owned by the Bosch family. The majority of voting rights are held by Robert Bosch Industrietreuhand KG. It is entrusted with the task of safeguarding the company's long-term existence and in particular its financial independence – in line with the mission handed down in the will of the company's founder, Robert Bosch.

Additional information is available online at www.bosch-press.com, www.bosch.com.



Bosch Limited Investor Presentation

**Proposed acquisition of Bosch Chassis
Systems India Pvt. Ltd. ("RBIC")**

April 2026

Safe Harbour

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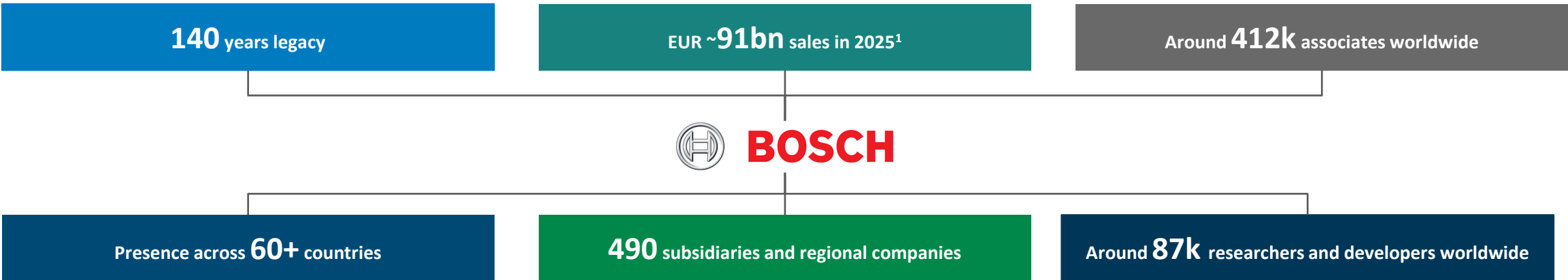
01

Strategic Overview

The Bosch Group – leading global automotive and industrial technology and services provider

Four business sectors

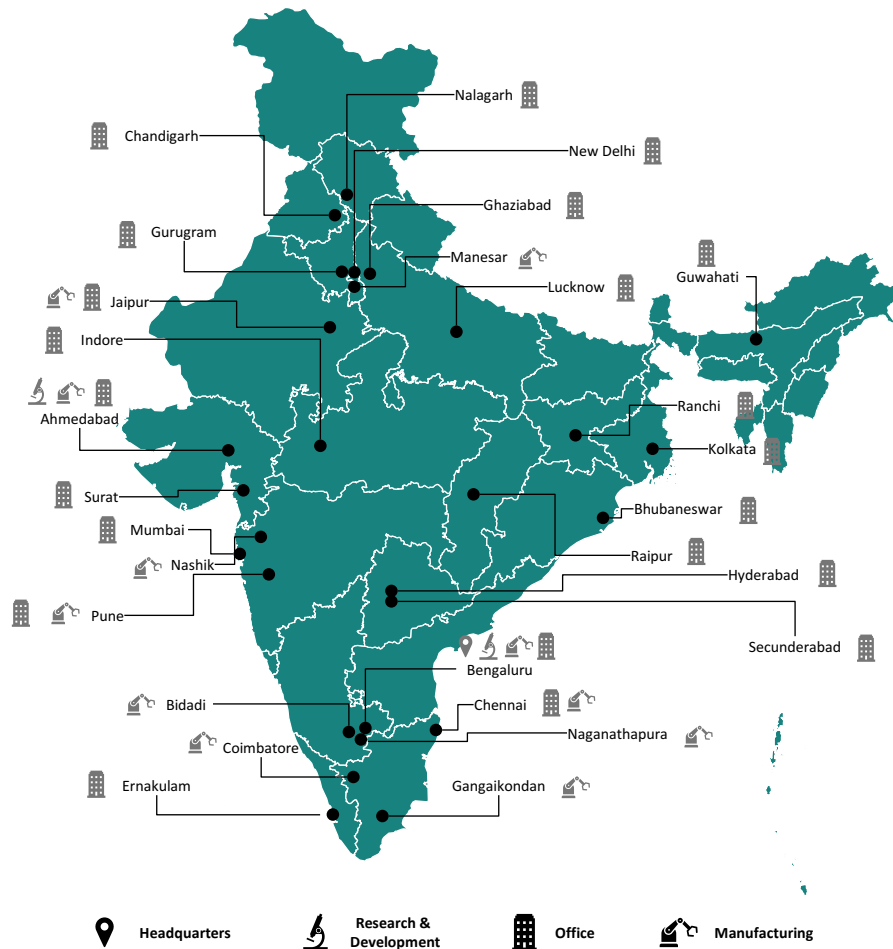
 <p>Mobility</p> <ul style="list-style-type: none"> Leading automotive suppliers globally, with a portfolio of hardware, electronics, systems solutions, software, and services 	 <p>Industrial Technology</p> <ul style="list-style-type: none"> Leading supplier of software, systems, and components for a wide variety of manufacturing and logistics applications 	 <p>Energy & Building Technology</p> <ul style="list-style-type: none"> Intelligent, connected, and efficiency-enhancing products, systems, & services for residential and commercial properties 	 <p>Consumer Goods</p> <ul style="list-style-type: none"> Smart, connected, and resource-conserving products and for home and professional users
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Note: Data as of December 31, 2025
 1. Preliminary figures as of December 31, 2025

Bosch Group in India – A core focus geography

Extensive presence across India



Note: The map is a simplified representation provided solely to help readers understand general locations. FY ending March 1. As on March 31, 2025

Leading diversified technology services group

INR 373 bn

Net revenue FY25



Since 1953

Manufacturing in India



17

Manufacturing facilities



38,655

Employed associates¹



7

Development and application centers

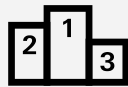


02

Overview of Bosch Chassis Systems India Pvt. Ltd. (“RBIC”)

RBIC – Key highlights

RBIC is a tier-one supplier of auto components with a diversified portfolio across safety & braking systems



Dominant market presence
in safety & braking systems



3 state-of-the-art integrated and automated
manufacturing facilities of **860k+ sq. ft.** in major
automotive hubs of India



Tier-1 supplier
to leading 4W/2W OEMs in India



Largely
powertrain-agnostic
product portfolio



17% revenue CAGR
(FY23-25)
+650bps EBITDA Margin
(FY25 vs. FY23)




FY25 performance
Revenue from operations of INR **39,359mn**
EBITDA Margin of **19.3%**


Note: FY ending March


Balanced product portfolio with dominant market presence in high growth braking and safety systems

RBIC product portfolio


ESP®/ABS¹

 ESP®

 ABS

 **First to introduce ESP/ABS in India**


Occupant Safety System

 Airbag control unit

 Integrated safety unit

 Peripheral acceleration sensor

 Peripheral Pressure sensor

 Pressure tube sensor


Vehicle Dynamics Sensor

 Low pressure sensor

 Steering-angle sensor

 Yaw Rate sensor

 Wheel Speed sensor

 Break Pad Wear sensor


New Breaking Solutions (NBS)

 Integrated power brake

 iBooster

 Redundant brake unit


Conventional Actuation

 Vacuum brake booster steel

 Hydraulic booster

Market trends and growth drivers

- ✓ ESP is increasingly being integrated as a standard feature by OEMs
- ✓ Rising penetration of ABS in sub-125cc 2W segments as it becomes mandatory for all new two-wheelers

- ✓ Increasing penetration as airbags becomes compulsory for all PVs
- ✓ Evolving customer preference for safety features

- ✓ Trend towards feature rich vehicles is driving penetration of sensors

- ✓ Growth of the EV market is accompanied by an increased adoption of NBS

- ✓ Sustained demand from ICE and hybrid platforms as India remains a multi-powertrain country

Note: EV: Electric Vehicles; ICE: Internal Combustion Engine; OEM: Original Equipment Manufacturer; PV: Passenger Vehicles
1. Electronic Stability Program (ESP) / Anti-Lock Braking Solutions (ABS)

Well invested manufacturing facilities in major automotive hubs

 **33+ years** of manufacturing excellence



 **200k+ sq. ft.** area under production

 **2,000+** employees



Legacy of customer validation for manufacturing excellence and focus on innovation and quality

 **Tata Motors**
Quality Excellence 

 **Maruti Suzuki**
Overall Performance 

 **Maruti Suzuki**
Quality Improvement through Digitalization 

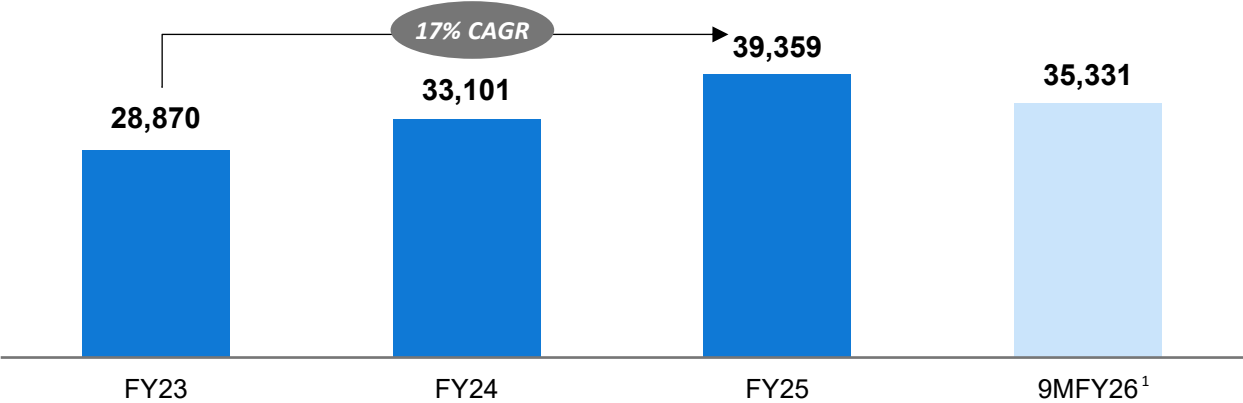
 **Toyota**
Zero Defect Supplies 

 **Bajaj Auto**
Quality Award "Gold" 

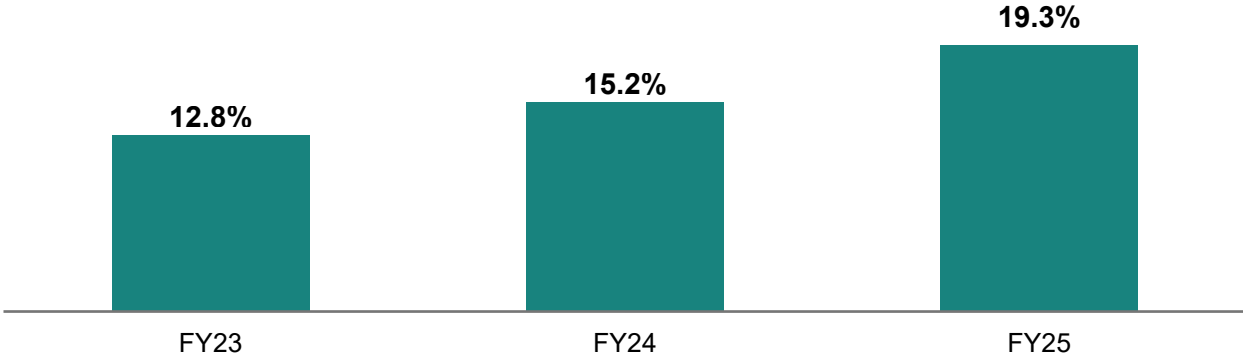


RBIC has demonstrated steady profitable growth over the years

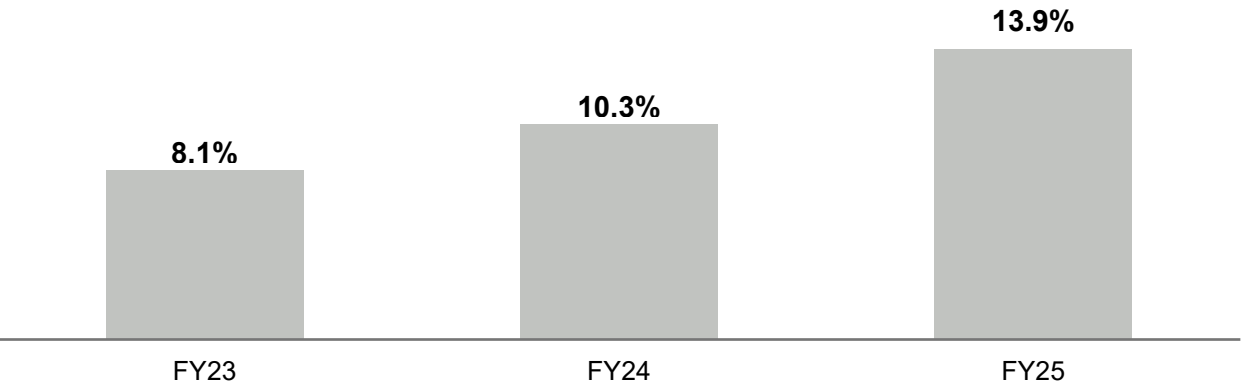
Demonstrated strong revenue growth historically (INR mn)



Continuous EBITDA margin expansion



Improving net profit margin



Key growth and margin drivers

Increasing revenue share of high-value products

Favorable market outlook for safety critical systems

First mover advantage of introducing new technology (ABS/ESP) in India

Localization of production

Note: FY ending March
1. Unaudited financials

03

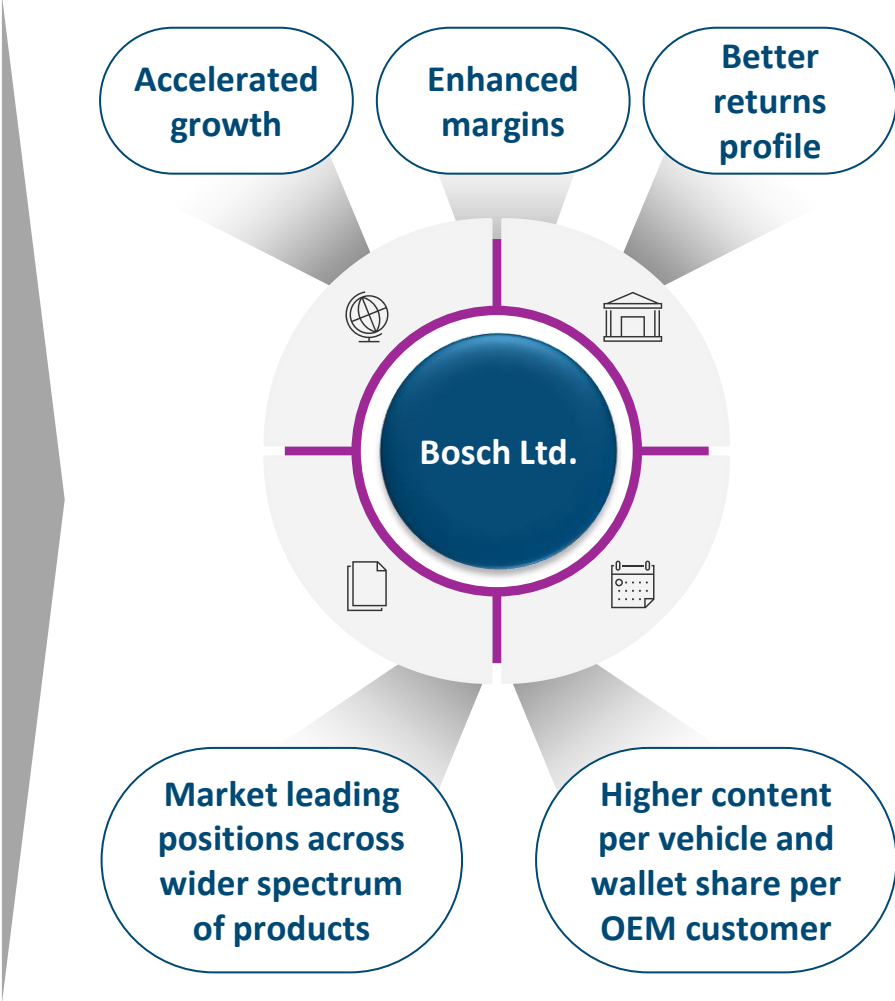
Transaction Rationale

RBIC – a compelling acquisition opportunity for Bosch Ltd.

Enhanced offerings with an industry-leading product portfolio

Accretion in growth and margins

Strengthening of manufacturing and operations competencies



Enhanced offerings with an industry-leading product portfolio

A step towards future-ready product portfolio

Consolidation of mechanical mobility solutions

Bosch Ltd.



Power solutions + Mobility Aftermarket



RBIC



Safety & braking solutions

Active safety

ESP®/ABS

New braking systems

Passive safety

Occupant safety systems

Vehicle dynamics sensors

Conventional actuation

Scalable solutions for all markets, vehicle segments and platforms

from two-wheelers, passenger vehicles, commercial vehicles to automated vehicles



Demonstrated successful record

Upto 90,000 lives saved worldwide¹

Proven performance of Bosch's Airbag Control Units



Robust demand for vehicle safety systems

Regulatory push for passenger safety

Vehicle safety is the new USP for OEMs

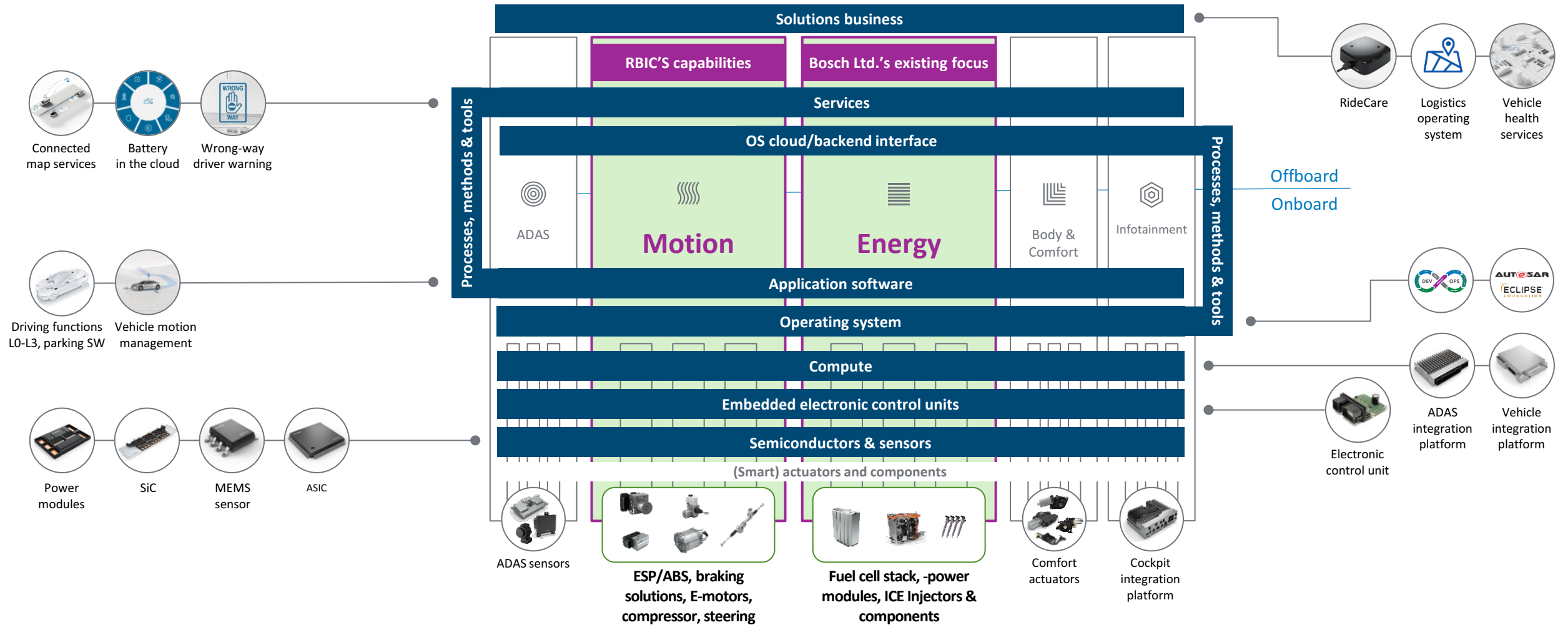
Evolving consumer preference for premium and safer vehicles

OEMs establishing India as an export hub

Note: USP: Unique Selling Proposition; OEM: Original Equipment Manufacturer

1. Lives saved since market launch. WHO Global Status Report in Road Safety 2009, 2013, 2015, 2018; NHTSA: Lives Saved by Vehicle Safety technologies and Associated Federal Motor Vehicle Safety Standards, 1960 to 2012

Bosch Limited widens its portfolio in the Mobility Stack

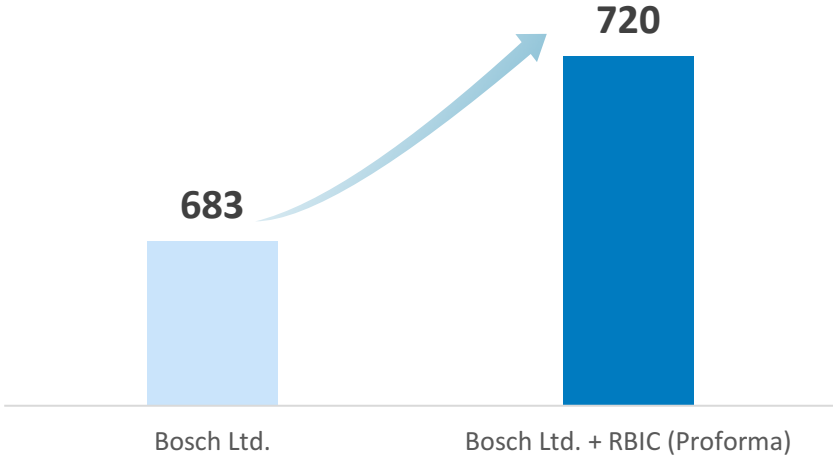


An accretive transaction and strong fit with Bosch Ltd.'s strategic trajectory

Efficient use of Bosch Ltd. balance sheet



Accretion in FY25 EPS (INR)



Committed to create value for Bosch Ltd.'s shareholders in future

Expanded product offerings with portfolio consolidation

Enhances cash generation profile, enabling additional potential acquisitions in the future

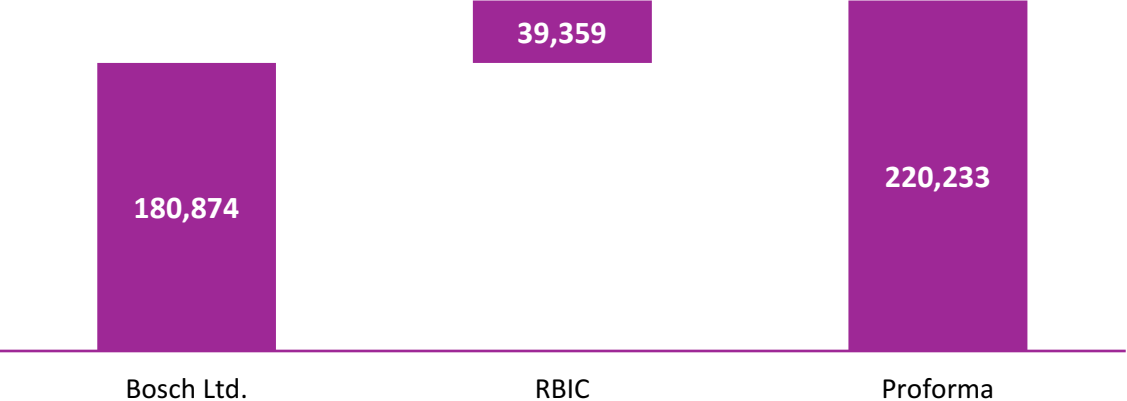
Recent announcement of JV with Tata AutoComp

Committed to a transparent dividend distribution of 55-85% of PAT

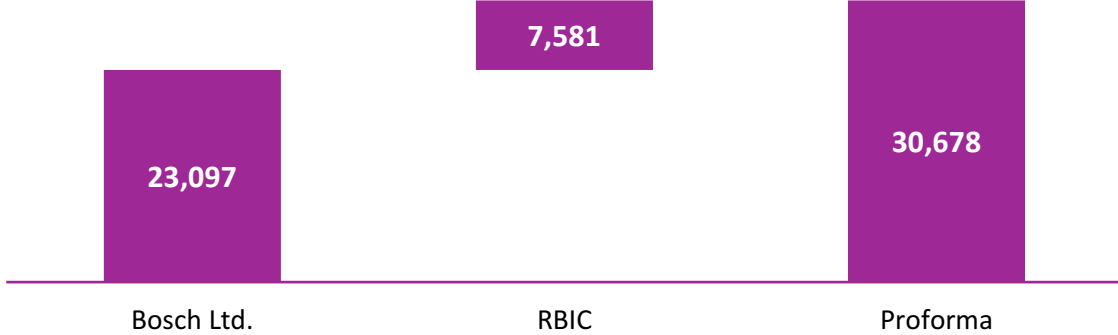
Note: FY ending March; PAT: Profit After Tax

Combination will lead to accretion in growth and margins

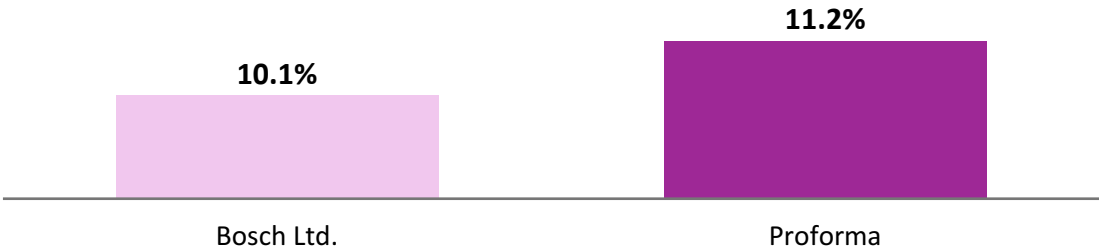
FY25 revenue from operations (INRmn)



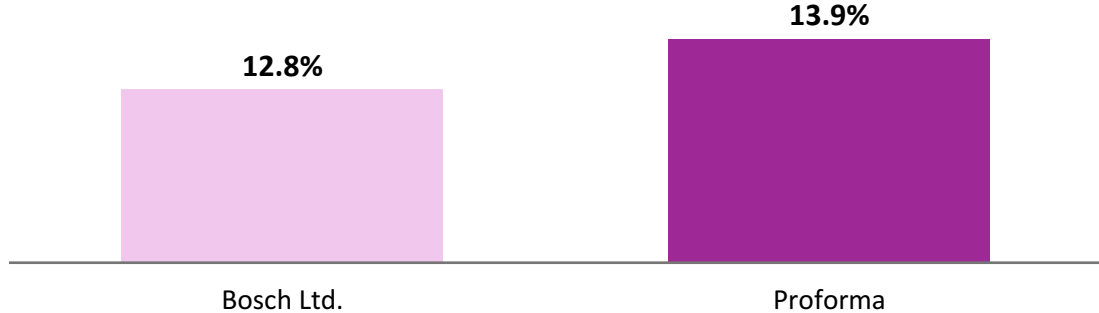
FY25 EBITDA¹ (INRmn)



FY23-25 revenue from operations growth CAGR



EBITDA Margin (FY25)



Note: FY ending March. Audited financials

1. EBITDA = Profit before exceptional items and tax + Depreciation and amortization expenses + Finance costs – Other income

Transaction highlights

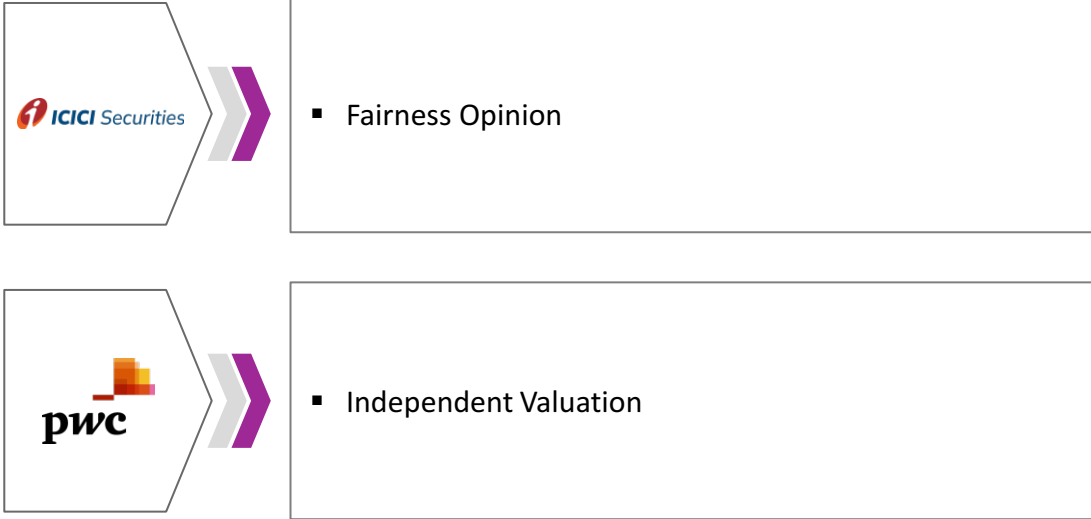
Transaction highlights

Purchase Consideration	<ul style="list-style-type: none"> INR 90,687mn to be paid primarily in cash¹
Valuation	<ul style="list-style-type: none"> RBIC’s acquisition valuation implies an EV/EBITDA of 10.6x EV / FY25 EBITDA
Transaction financing	<ul style="list-style-type: none"> To be funded through existing funds and internal accruals

Key events

Key events	Date
<ul style="list-style-type: none"> Approval of Board of Directors 	<ul style="list-style-type: none"> April 08, 2026
<ul style="list-style-type: none"> Commencement of shareholder’s vote 	<ul style="list-style-type: none"> April 09, 2026
<ul style="list-style-type: none"> Last day to receive shareholder’s vote 	<ul style="list-style-type: none"> May 08, 2026
<ul style="list-style-type: none"> Completion of the acquisition 	<ul style="list-style-type: none"> 1QFY27

Advisors to Bosch Ltd.



Note:
 1. Total of 2,460 equity shares of Bosch Ltd. each at an issue price of INR 35,200 will be allotted to the existing shareholders of RBIC and balance will be paid in cash

The top of the slide features a decorative header with a series of overlapping, semi-transparent geometric shapes in a color gradient from red on the left to green on the right. The shapes are primarily triangles and polygons, creating a dynamic, abstract pattern.

THANK YOU