

Safe Harbour

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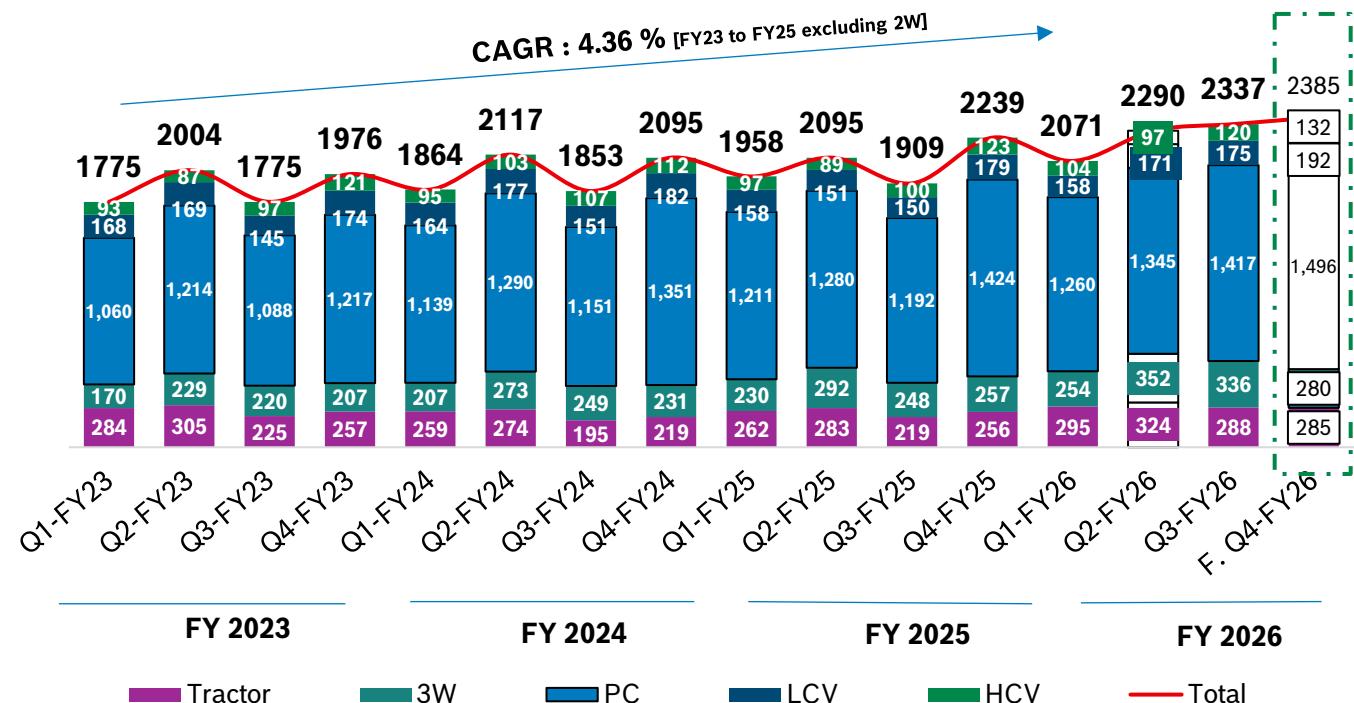
BOSCH LIMITED INVESTOR PRESENTATION

Quarterly Results December 30, 2025

February 09, 2026

Production

Volumes in '000s

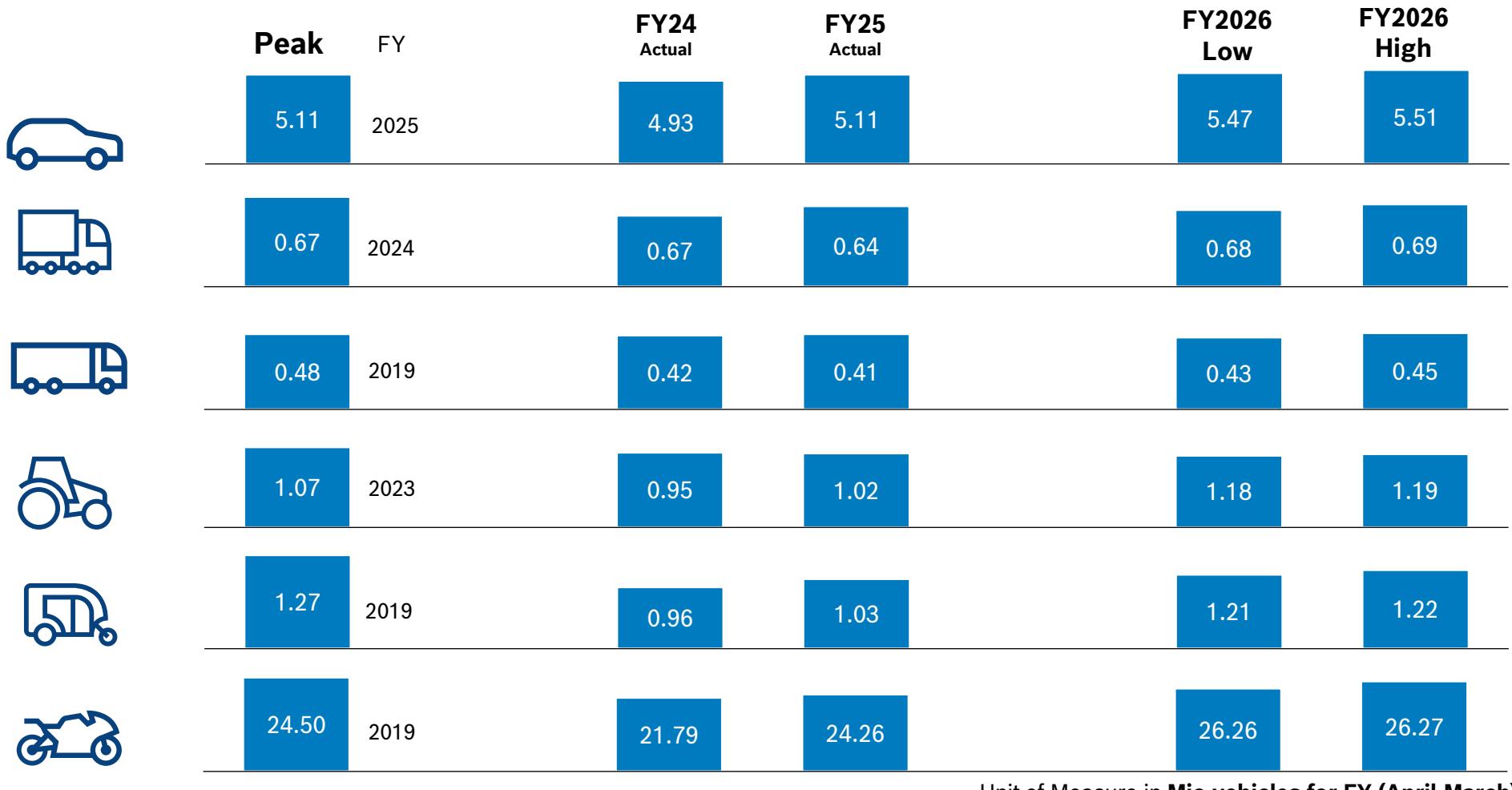


FY2025-26 Q3			FY2025-26 Q1-Q3 YTD		
Volumes	%Change w. Q3-FY25	%Change w. Q2-FY26	Volumes	%Change w. Q1-Q3 YTD FY25	
120	+21%	+24%	322	+12%	
175	+16%	+2%	504	+10%	
1,417	+19%	+5%	4,023	+9%	
336	+36%	-5%	942	+22%	
288	+32%	-11%	907	+19%	
Total	+22%	+2%	6,697	+12%	
6,839	+14%	-2%	19,975	+8%	

Indian automotive sector recorded a synchronized upturn in Q3 FY26, underpinned by festive momentum, policy support (GST2.0), and revived consumer confidence.

3W – Three-Wheeler, PC –Passenger Cars, HCV –Heavy Commercial vehicles, LCV - Light Commercial Vehicles

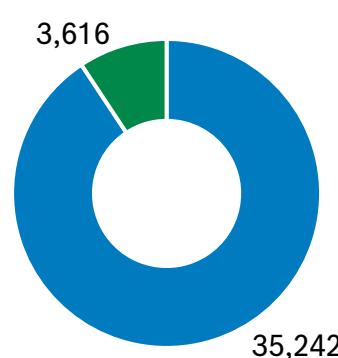
Automotive Market Prognosis | Production Outlook



Sector-wise sales performance

Amounts in mINR

Q-on-Q



Oct-Dec '24

Oct-Dec '24 vs Oct-Dec '25 (Q-on-Q)

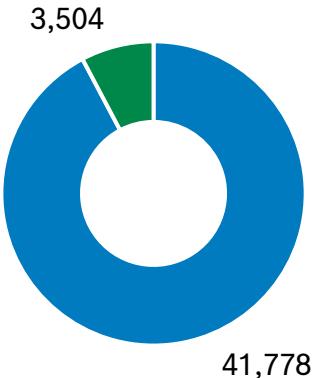


Mobility business has grown by 18.5% driven by growth in:

- Power Solutions by 19.5%
- Mobility Aftermarket by 5.3%
- 2-Wheeler segment by 58.3%

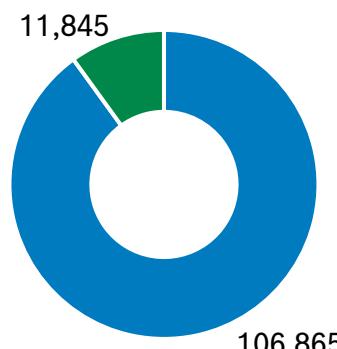


Consumer goods segment declined by 3.1%



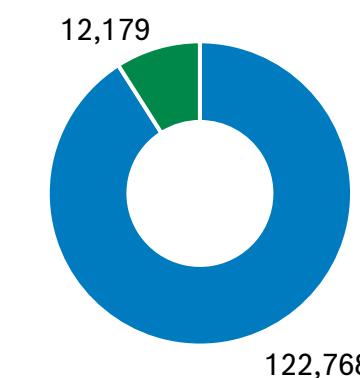
Oct-Dec '25

9M FY'25 vs 9M FY'26



Apr-Dec '24

Apr-Dec '24 vs Apr-Dec '25 (9M FY'25 vs 9M FY'26)



Apr-Dec '25



Mobility business has grown by 14.9% driven by growth in:

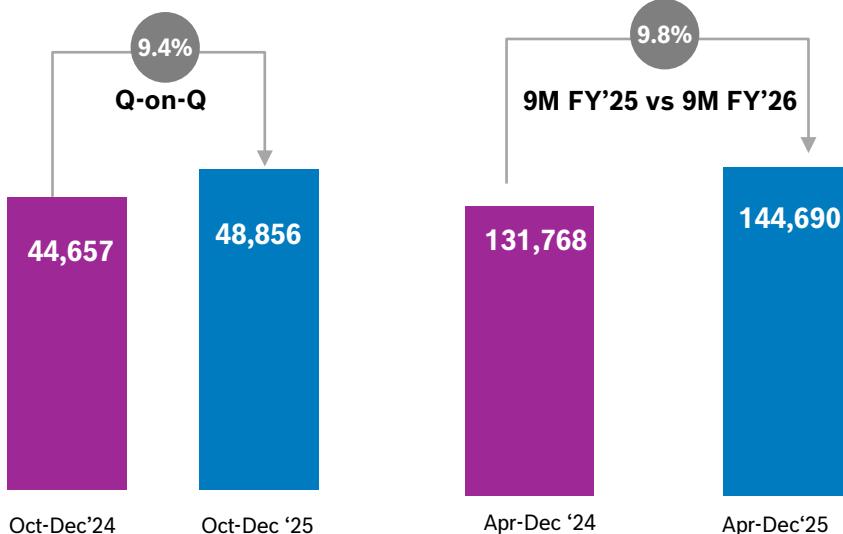
- Power Solutions by 14.1%
- Mobility Aftermarket by 4.8%
- 2-Wheeler segment by 71.1%



Consumer goods segment grew by 2.8%

Key Financial Highlights

Amounts in mINR



Revenue from Operations

Revenue from operations grew +9.4% Q-o-Q

Driven by growth in Power Solutions by 19.5%, Mobility Aftermarket business by 5.3% and 2-Wheeler powersports by 58.3%

Revenue from operations grew +9.8% 9M FY'25 vs 9M FY'26

Driven by growth in Power Solutions by 14.1%, Mobility Aftermarket business by 4.8% and 2-Wheeler powersports by 71.1%

Q-on-Q

5,826	6,124
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Oct-Dec '24 Oct-Dec '25

9M FY'25 vs 9M FY'26

16,628	18,688
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Apr-Dec '24 Apr-Dec '25

EBITDA

Q-on-Q

4,582	5,321
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Oct-Dec '24 Oct-Dec '25

9M FY'25 vs 9M FY'26

14,596	22,017
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Apr-Dec '24 Apr-Dec '25

Profit After Tax

EBITDA grew +5.1% Q-o-Q and +12.4% 9M FY'25 vs 9M FY'26

Absolute growth in EBITDA is mainly driven by favorable product mix and optimization of expenses

Profit After Tax (PAT) grew +16.1% Q-o-Q and +50.8% 9M FY'25 vs 9M FY'26 of revenue from operations

Increase mainly on account of improved EBITDA and profit on sale of "Video solutions, Access and Intrusions and Communication systems" business

Highlights



Power Solutions

Strong Market Growth

- Demonstrated strong growth on the back of broad-based strength across all vehicle segments, spearheaded by exceptional performance in the Tractor and Heavy Commercial Vehicle (HCV) segments.

Recognitions

- Bosch Limited's Bidadi Plant recognized:
 - **CII Supply Chain and Logistics Excellence (SCALE) Awards 2025:** Honored for "Digital Excellence" and "Digital Innovation in Logistics".
 - **CII Kaizen Awards 2025:** Secured the "Champions Trophy" and "Challengers Trophy" in the Productivity and Quality categories, respectively.



Two-Wheeler and Powersports

New Launches

- Powered by advanced Bosch systems, the launch of TVS Apache RTX 300 marked a bold new chapter in the Apache legacy.
- Another notable vehicle launch is the Harley X440 T, which integrates Bosch powertrain & safety systems along with value added features (VAF's).

Record Sales Milestones

- Building on the successful production ramp-up for OBD-II requirements, 2025 became a landmark year for our mini-heated lambda sensors.

Showcased rider-focused innovation

- True to our 'By riders, for riders' philosophy, at EICMA 2025, Bosch showcased innovations aimed at enhancing performance and convenience, reinforcing our commitment to the end-user experience.



Mobility Aftermarket

Strong Rebound

- Demonstrated strong resilience with a rebound after the initial GST 2.0 impact in October.
- Capitalized on a synchronized upturn in the automotive sector, driven by festive momentum, policy support (GST 2.0), and revived consumer confidence.

Standout Performance

- The original equipment (OE/OES) block was catalyst for growth, leveraging the positive market conditions.
- Exceptional performance in core product groups, led by Diesel Systems, Wiper Systems, and Braking Systems.



Power Tools

Sustained Cordless Momentum

- Double-digit growth for 4 consecutive years.

Successful New Product Launches

- Key new products, including our angle grinders with paddle switches, a new affordable planer, and the new cordless impact wrench, contributed significantly to sales.

Market expansion:

- "Standard Line": Established new range with 100+ distributors.
- "Hand Tools": New business segment achieved 100 mINR within its first year.

Strengthened Market Presence

- Expanded dealer network to 1800+, reaching 25,000 retail points in 1600+ towns.



THANK YOU