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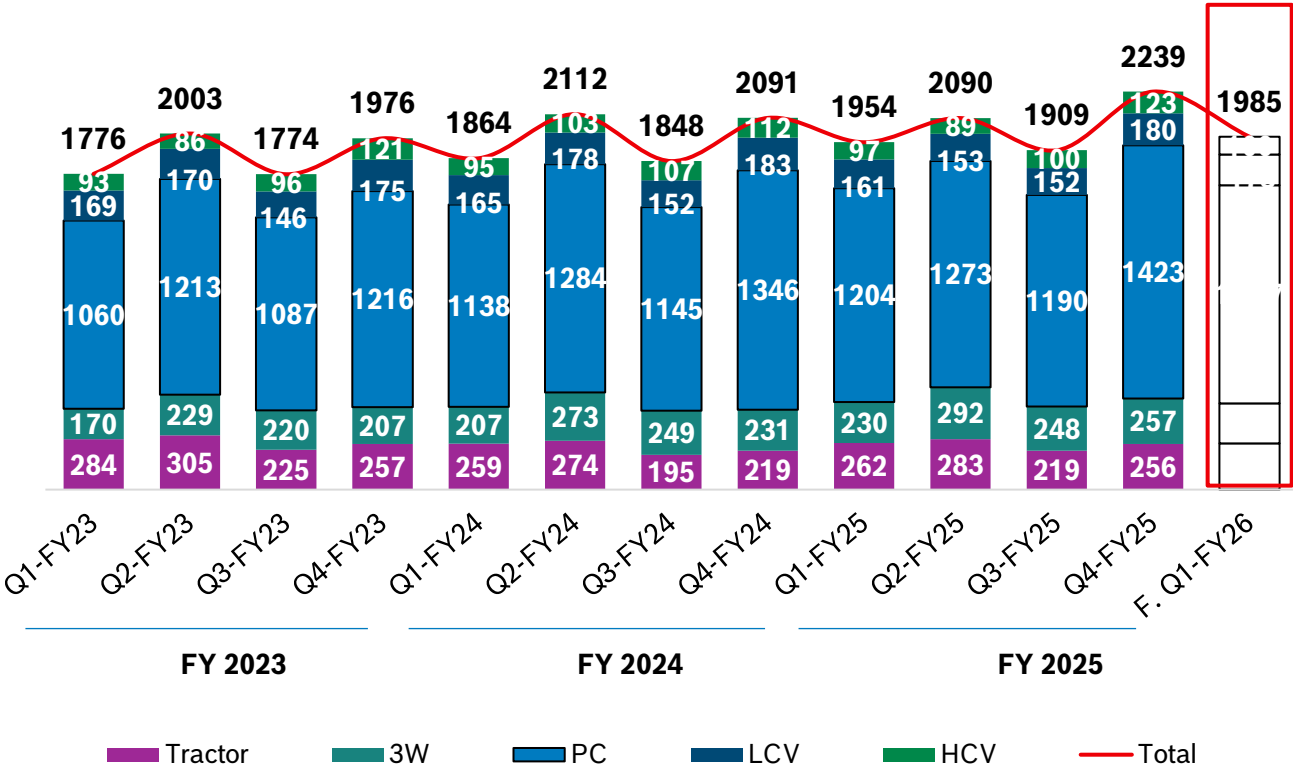
BOSCH LIMITED INVESTOR PRESENTATION

Quarterly Results March 31, 2025

May 29, 2025

Production







Volumes in '000s



	FY2024-25 Q4			FY2024-25 YTD Q4	
	Volumes	%Change w. Q4-FY24	%Change w. Q3-FY25	Volumes	%Change w. YTD Q4 FY24
	123	9%	24%	409	-2%
	180	-2%	18%	646	-5%
	1,423	5%	20%	5,100	4%
	257	11%	4%	1,027	7%
	256	17%	17%	1,019	8%
Total	2,239	7%	17%	8,201	3%
	5,921	5%	-1%	24,257	11%

Auto market in Q4 FY25 was driven by strong tractor and three-wheeler demand and steady passenger car sales. Commercial vehicle performance remained modest, reflecting stable transport activity.

Automotive Market Prognosis | Production Outlook

	Peak	FY	FY24 Actual	FY25 Actual	FY2026 Low	FY2026 High
	5.10	2025	4.93	5.10	5.28	5.48
	0.48	2019	0.38	0.43	0.41	0.42
	0.67	2024	0.66	0.67	0.66	0.68
	1.07	2023	1.00	0.99	1.05	1.08
	1.25	2019	0.82	0.93	1.08	1.11
	25.1	2019	19.67	20.58	25.77	26.5

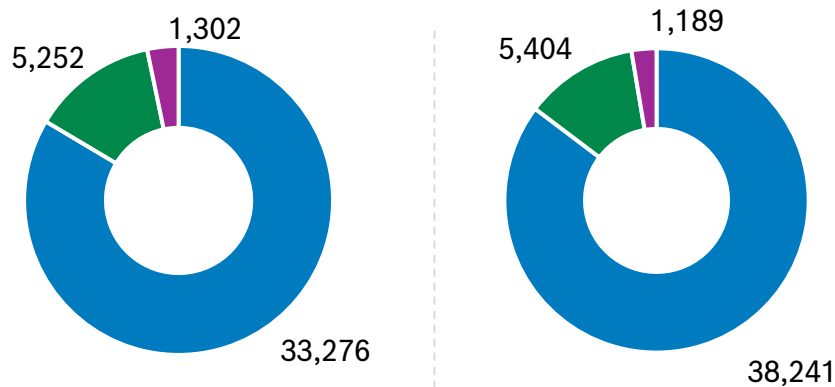
Unit of Measure in **Mio vehicles for FY (April-March)**

Sector-wise sales performance

Amounts in mINR

- Mobility solution
- Consumer Goods
- Energy & Building Technology

Q-on-Q



Jan-Mar '24

Jan-Mar '25

Jan-Mar '24 vs Jan-Mar '25 (Q-on-Q)



Mobility business has grown by 14.9% driven by growth in:

- Power Solutions by 16.9%
- Mobility Aftermarket by 7.9%
- 2-Wheeler segment by 21.4%

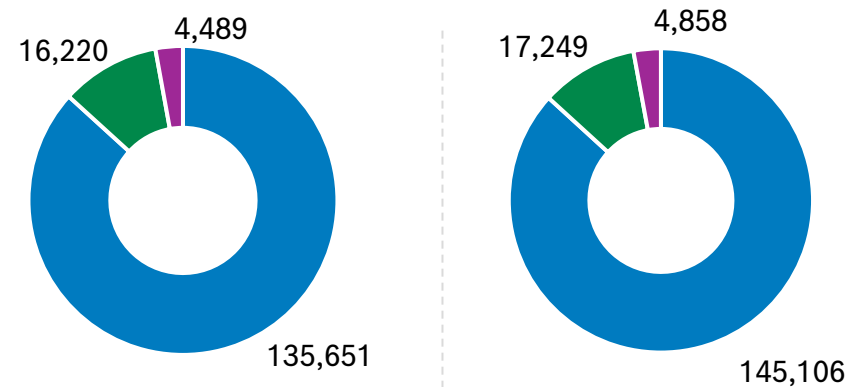


Consumer goods segment grew by 2.9%



Energy & Building Technologies business has declined by 8.7%

FY'24 vs FY'25



Apr-Mar '24

Apr-Mar '25

Apr-Mar '24 vs Apr-Mar '25 (FY'24 vs FY'25)



Mobility business has grown by 7.0% driven by growth in:

- Power Solutions by 5.8%
- Mobility Aftermarket by 8.4%
- 2-Wheeler segment by 18.5%



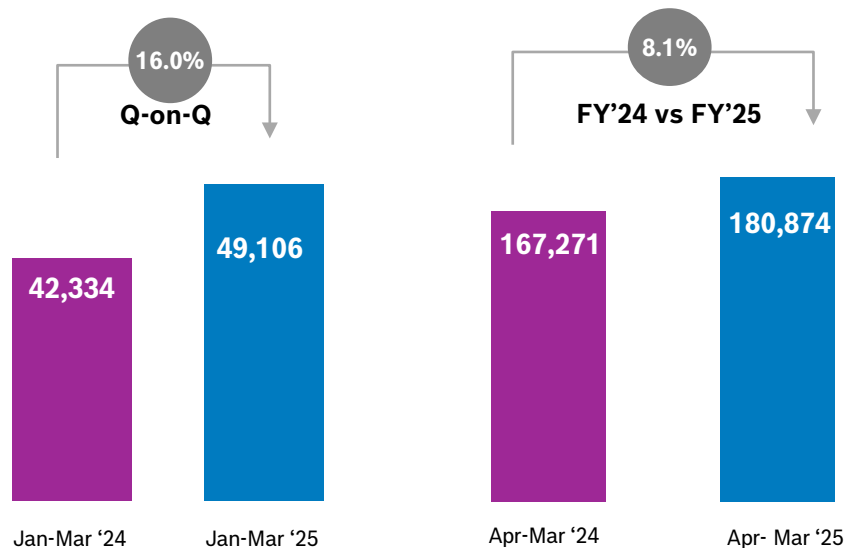
Consumer goods segment grew by 6.3%



Energy & Building Technologies business has grown by 8.2%

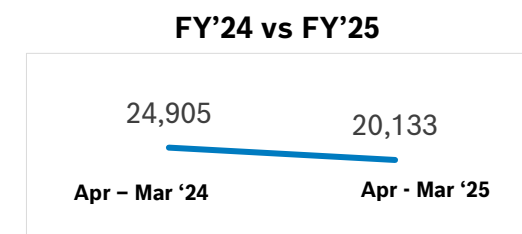
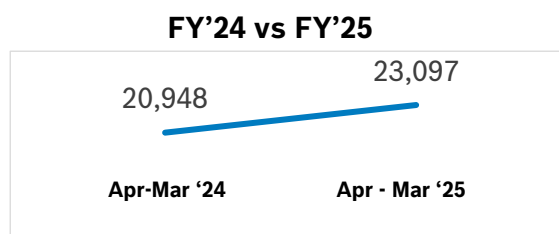
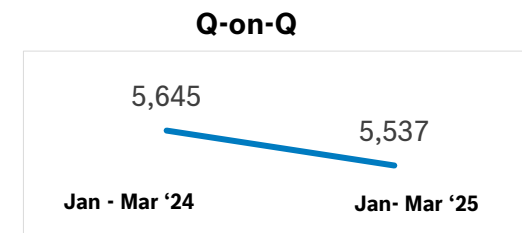
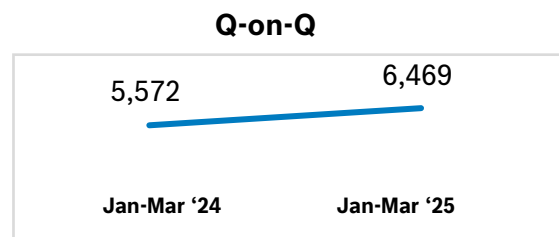
Key Financial Highlights

Amounts in mINR



Revenue from Operations

- **Revenue from operations grew +16.0% Q-o-Q**
Driven by growth in Power Solutions by 16.9%, Mobility Aftermarket business by 7.9%, 2Wheeler Powersports by 21.4%.
- **Revenue from operations grew +8.1% FY'24 vs FY'25**
Driven by growth in Power Solutions by 5.8%, Mobility Aftermarket business by 8.4%, 2Wheeler Powersports by 18.5% and Consumer Goods by 6.3%.



EBITDA

Profit After Tax*

* Including exceptional items

- **EBITDA grew +16.1% Q-o-Q and +10.3% FY'24 vs FY'25**
Absolute growth in EBITDA is mainly driven by revenue growth and improvement in material cost.
- **Profit After Tax (PAT) stood at 11.3% vs 13.3% (Q-o-Q) and 11.1% vs 14.9% (FY'24 vs FY'25) of revenue from operations**
Reduction in PAT is mainly on account of tax adjustments of earlier years and one-time exceptional items in PY.

Business Update



Power Solutions



2-Wheeler and Power Sports



Power Tools



Awards and Recognition

- NOx line inauguration in Bidadi Plant.
- Bosch's 'Sensorless Quickshift' Wins CII Innovation Award
- Bosch Power Tools launches new Hand Tools range; also expands the portfolio with advanced Industrial Tools.
- Bosch bags FPJ's 'Best Annual Report Award' in the Auto Sector



THANK YOU