

Safe Harbour

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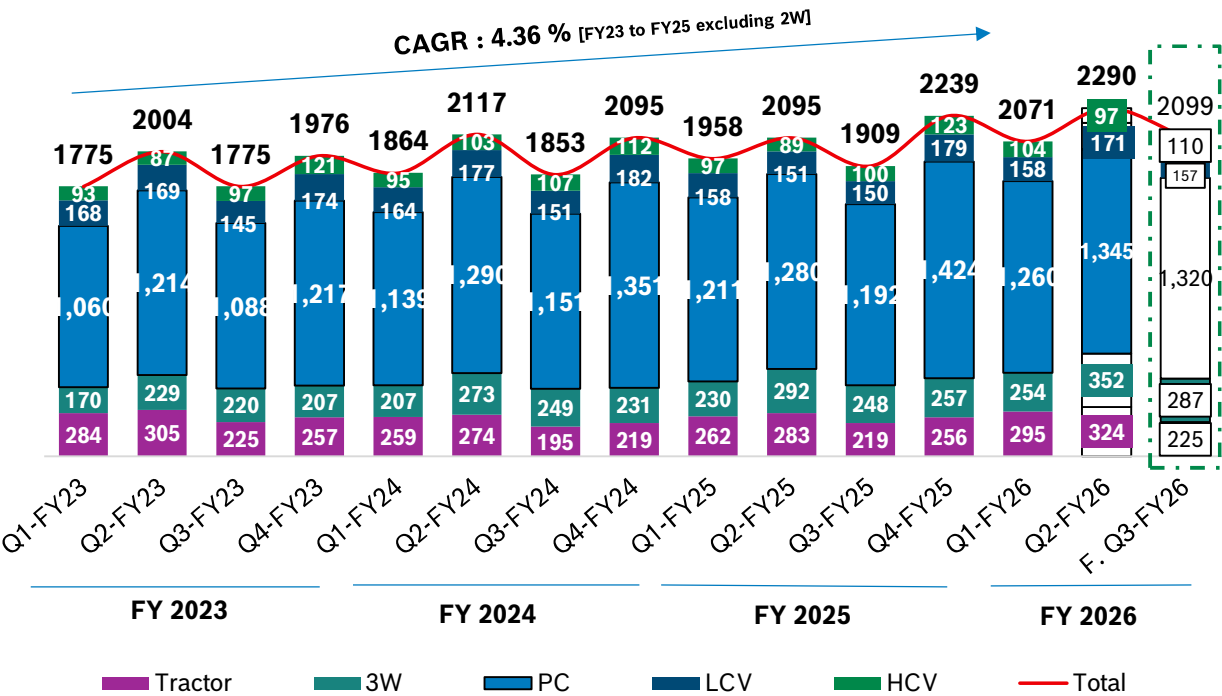
BOSCH LIMITED INVESTOR PRESENTATION

Quarterly Results September 30, 2025

November 11, 2025 | Bengaluru

Production

Volumes in '000s



FY2025-26 Q2			FY2025-26 Q1-Q2 YTD	
Volumes	%Change w. Q2-FY25	%Change w. Q1-FY26	Volumes	%Change w. Q1-Q2 YTD FY25
97	+9%	-7%	202	+8%
171	+13%	+9%	329	+6%
1,345	+5%	+7%	2,605	+5%
352	+20%	+39%	606	+16%
324	+15%	+10%	619	+14%
Total	+9%	+11%	4,360	+5%
7,001	+10%	+17%	12,961	+5%

Indian automotive sector recorded a synchronized upturn in Q2 FY26, underpinned by festive momentum, policy support (GST2.0), and revived consumer confidence.

3W – Three-Wheeler, PC –Passenger Cars, HCV –Heavy Commercial vehicles, LCV - Light Commercial Vehicles

Automotive Market Prognosis | Production Outlook

	Peak	FY	FY24 Actual	FY25 Actual	FY2026 Low	FY2026 High
	5.10	2024	4.93	5.10	5.44	5.48
	0.68	2019	0.67	0.64	0.67	0.68
	0.48	2024	0.42	0.41	0.44	0.45
	1.07	2023	0.95	1.02	1.12	1.12
	1.27	2019	0.96	1.03	1.17	1.18
	24.50	2019	21.79	24.26	26.54	26.65

Unit of Measure in **Mio vehicles for FY (April-March)**

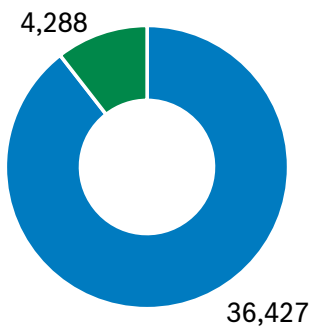
Bosch Ltd | Investor Con-call Q2 FY25-26

Sector-wise sales performance

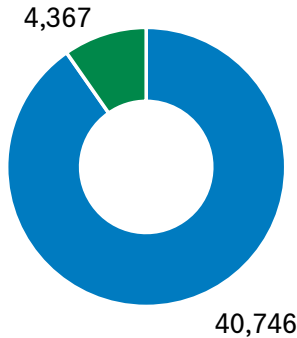
Amounts in mINR

■ Mobility solution
■ Consumer Goods

Q-on-Q



Jul-Sep '24



Jul-Sep '25

Jul-Sep '24 vs Jul-Sep '25 (Q-on-Q)



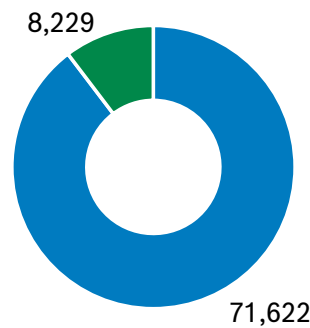
Mobility business has grown by 11.9% driven by growth in:

- Power Solutions by 9.5%
- Mobility Aftermarket by 3.7%
- 2-Wheeler segment by 81.8%

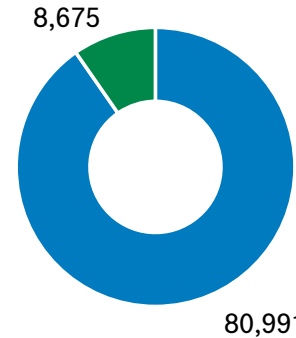


Consumer goods segment grew by 1.8%

6M FY'25 vs 6M FY'26



Apr-Sep '24



Apr-Sep '25

Apr-Sep '24 vs Apr-Sep '25 (6M FY'25 vs 6M FY'26)



Mobility business has grown by 13.1% driven by growth in:

- Power Solutions by 11.5%
- Mobility Aftermarket by 4.5%
- 2-Wheeler segment by 78.9%

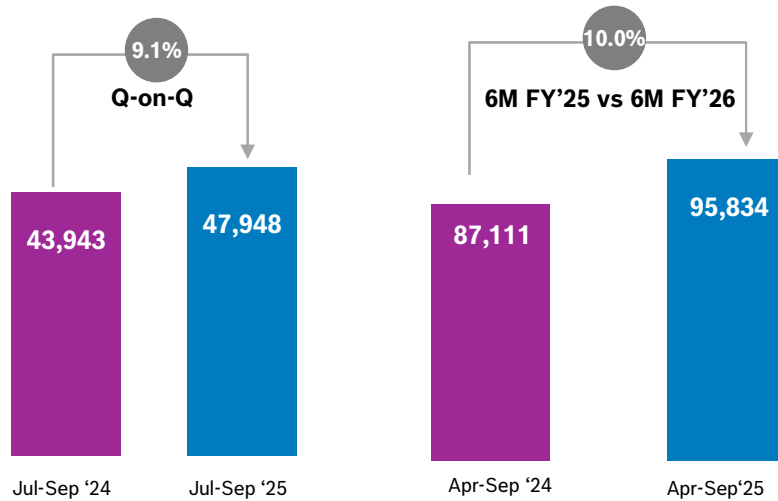


Consumer goods segment grew by 5.4%

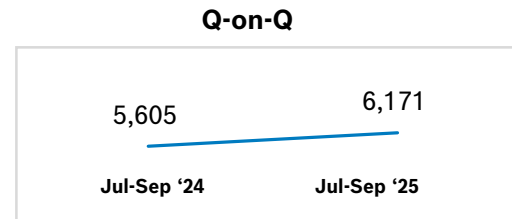
Bosch Ltd | Investor Con-call Q2 FY25-26

Key Financial Highlights

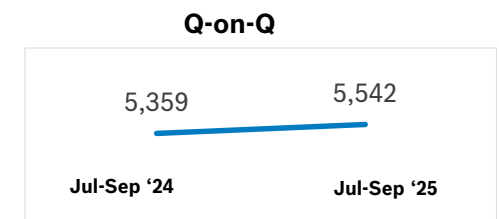
Amounts in mINR



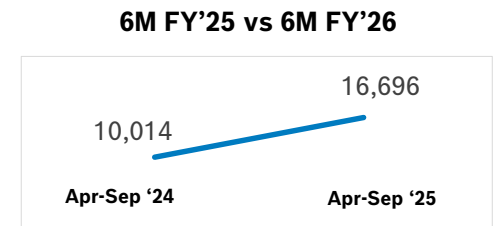
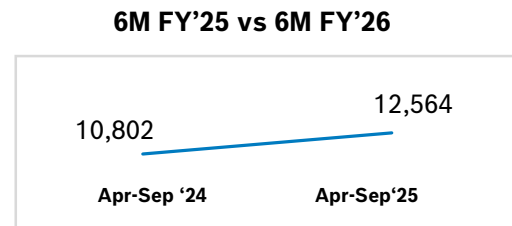
Revenue from Operations



EBITDA



Profit After Tax



- **Revenue from operations grew +9.1% Q-o-Q**
Driven by growth in Power Solutions by 9.5%, Mobility Aftermarket business by 3.7% and 2-Wheeler powersports by 81.8%
- **Revenue from operations grew +10.0% 6M FY'25 vs 6M FY'26**
Driven by growth in Power Solutions by 11.5%, Mobility Aftermarket business by 4.5% and 2-Wheeler powersports by 78.9%

- **EBITDA grew +10.1% Q-o-Q and +16.3% 6M FY'25 vs 6M FY'26**
Absolute growth in EBITDA is mainly driven by favorable product mix and optimization of expenses
- **Profit After Tax (PAT) grew +3.4% Q-o-Q and +66.7% 6M FY'25 vs 6M FY'26 of revenue from operations**
Increase mainly on account of improved EBITDA and profit on sale of "Video solutions, Access and Intrusions and Communication systems" business

Highlights



Power Solutions

Recognitions:

- **Escorts Kubota – Best Delivery Award:** For outstanding on-time delivery performance and supply reliability.
- **Tata CV – Innovation & Technology Award (Hydrogen ICE):** For pioneering innovation in Hydrogen Internal Combustion Engine technology.

25 Years of Excellence Continues

- PS-IN Celebrated 25 years of TCI (Technical Centre India).
- The Centre continues to be at the forefront of our innovation journey.



Two-Wheeler and PowerSports

Recognitions:

- Recognized in the **CII Innovation Campaign** for system-level cost optimization, the **Sensorless Quickshift** marks a major leap in gear-shifting technology.
- Bosch was honored with Hero MotoCorp's prestigious "**Hero Premium Leader**" award.

What's New?

- Bosch's first Sensorless Quickshift technology got introduced in Indian Markets.
- Lambda Sensor (LSF-mh) ramped up successfully for OBD-II requirements at Bidadi Plant ; This has enabled us to reach new volume milestones and implementation across vehicle platforms within Two-Wheelers.



Mobility Aftermarket

Key Portfolios focus:

Filters, Braking Systems, Wipers & Automotive

Outlook:

- Momentum recovery expected post GST 2.0 transition.
- Continue leveraging portfolio strengths.
- Maintain cost discipline and margin stability.
- Expanding product portfolio aligned with market demands.



Power Tools

New Product Launches driving growth

- Special Categories gaining traction: Hand Tools & Outdoor Garden

E-Commerce

- E-Commerce with festive offers saw high double-digit growth

Strategic Cordless 2.0 Initiatives

- Effective tactical interventions accelerating adoption of cordless technology.



THANK YOU