

**BOSCH**

Bosch Limited
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Karnataka, India
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CIN:L85110KA1951PLC000761
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Corporate Relationship Department
BSE Limited
1st Floor, New Trading Ring
Rotunda Building
Phiroze Jeejeebhoy Towers
Dalal Street, Fort
Mumbai – 400 001
Scrip code: 500530

The Manager
Listing Department
National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G
Bandra-Kurla Complex
Bandra (E)
Mumbai – 400 051
Scrip code: BOSCHLTD

May 27, 2025

Dear Sir/Madam,

Sub:Disclosure under Regulation 30 & 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015- Outcome of Board Meeting.

This is to inform you that the Board of Directors of Bosch Limited (the “Company”) at its meeting held today i.e. May 27, 2025, has *inter-alia*:

1. Approved the Audited Financial Results (Standalone and Consolidated) for the year ended March 31, 2025, along with Auditors’ Report thereon.

The Auditors have stated their report with Unmodified opinion on the Audited Financial Results (Standalone and Consolidated) for the quarter and year ended March 31, 2025. The approved Financial Results were signed by Mr. Guruprasad Mudlapur, Managing Director of the Company.

2. Recommended a final dividend of ₹ 512/- per equity share of ₹ 10/- each, subject to approval of shareholders. The total dividend payout for the financial year 2024-25 is ₹ 512/- per equity share [previous year ₹ 375/-(Interim & Final) per equity share]. The said final dividend, if declared, by the shareholders at the ensuing Annual General Meeting will be paid/dispatched on or after August 18, 2025.
3. Accorded its approval for convening 73rd Annual General Meeting of the Company to be held on Tuesday, August 05, 2025.
4. Approved the disinvestment/sale of 1298 equity shares (representing 0.80% of paid-up share capital) and 9998 Compulsory Convertible Preference Shares (CCPS) (representing 6.17% of paid-up share capital) of Nivaata Systems Private Limited. The sale shall be executed at ₹ 16,300 per share [Investment per share was ₹ 13,101/- (average price)].

Kindly be informed that the Company had vide letter dated November 06, 2020 had informed the Stock Exchanges on the investment made in Nivaata Systems Private Limited. Accordingly, the Company had acquired 6.97% stake in Nivaata Systems Private Limited.

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5. Based on the recommendations of the Nomination and Remuneration Committee and subject to approval of the shareholders, approved the following changes to the Board of Directors:
 - a. Re-appointment of Mr. Guruprasad Mudlapur (DIN: 07598798) as Managing Director of the Company for a term of 2 years from July 01, 2026 to June 30, 2028.
 - b. Re-appointment of Mr. Sandeep Nelamangala (DIN: 08264554) as Joint Managing Director of the Company for a term of 3 years from July 01, 2026 to June 30, 2029.
6. Based on the recommendations of the Audit Committee and subject to the approval of the shareholders, approved the appointment of CS Parameshwar Ganapati Bhat, Practicing Company Secretary, (FCS- 8860, COP No. 11004, Peer Review No. 5508/2024 Valid up to March 31, 2029 and Unique Identification No. I2012KR932900), as the Secretarial Auditor of the Company, for a term of five (5) consecutive years commencing from April 01, 2025 to March 31, 2030.

In view of the above, we enclose herewith the following:

- A. Details required in terms of Regulation 30 read with Schedule III of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024 is enclosed herewith as **Annexure- 'A'**;
- B. Audited Financial Results (Standalone and Consolidated) for the quarter and year ended March 31, 2025, Auditors' Report with Unmodified Opinion and declaration in terms of Regulation 33(3)(d) of the Listing Regulations; and
- C. Press Release dated May 27, 2025.

We are arranging publication of financial results in the newspapers and on the website of the Company as required under Regulation 33 read with Regulation 47 of the Listing Regulations.

The meeting of Board of Directors commenced at 1400 hrs (IST). and concluded at 1740 hrs (IST).

Yours faithfully,
for Bosch Limited,

V. Srinivasan
Company Secretary & Compliance Officer
Encl:A/a

Annexure- 'A'

Details required in terms of SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024:

I. Mr. Guruprasad Mudlapur

Sr.No.	Particulars	Details
1.	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	On the recommendations of the Nomination & Remuneration Committee of the Company, the Board has approved re-appointment of Mr. Guruprasad Mudlapur as Managing Director of the Company.
2.	Date of appointment/re-appointment/cessation (as applicable) & term of appointment/re-appointment;	The Board has, subject to approval of the shareholders, re-appointed Mr. Guruprasad Mudlapur as Managing Director of the Company for a term of 2 years from July 01, 2026 to June 30, 2028.
3.	Brief profile (in case of appointment);	<p>Guruprasad Mudlapur has been the Managing Director of Bosch Limited since July 1, 2023, and Chief Technology Officer of Bosch Limited, since 2022.</p> <p>He has been Vice President at Robert Bosch Engineering and Business Solutions India Ltd. (now Bosch Global Software Technologies Pvt Ltd) in 2013 where he headed the electronics engineering division and was responsible for design & development of automotive semiconductors and electronics control units. He was also Regional President and Managing Director of Bosch Automotive Electronics Pvt Ltd. between 2016 and 2022, he was responsible for setting up the project house for electrification and hydrogen in Bosch India.</p> <p>Prior to joining Bosch in 2008, he was with NXP Semiconductors at Singapore and the Netherlands, involved in semiconductor development for mobile phones, in addition to personal communication and digital televisions for almost 15 years.</p> <p>Guruprasad Mudlapur holds a Bachelor's degree in Electronics Engineering from Bangalore University in 1988, and has done his EGMP at Indian Institute of Management in 2011.</p>
4.	Disclosure of relationships between directors (in case of appointment of a director).	Mr. Guruprasad Mudlapur is not related to any Director of the company.



5.	Information pursuant to BSE Circular LIST/COMP/14/2018-19 and NSE Circular NSE/CML/2018/24 dated June 20, 2018	It is hereby confirmed that Mr. Guruprasad Mudlapur is not debarred from holding the office of Director by virtue of any SEBI order or any other such authority.
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II. Mr. Sandeep Nelamangala

Sr.No.	Particulars	Details
1.	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	On the recommendations of the Nomination & Remuneration Committee of the Company, the Board has approved re-appointment of Mr. Sandeep Nelamangala as Joint Managing Director of the Company.
2.	Date of appointment/re-appointment/cessation (as applicable) & term of appointment/re-appointment;	The Board has, subject to approval of the shareholders, re-appointed Mr. Sandeep Nelamangala as Joint Managing Director of the Company for a term of 3 years from July 01, 2026 to June 30, 2029.
3.	Brief profile (in case of appointment);	<p>Mr. Sandeep N. holds a bachelor's degree in Mechanical Engineering from the University of Mysore.</p> <p>Mr. Sandeep N. has been associated with the Company since 1992 and is a Joint Managing Director on the Board of the Company since July 01, 2023.</p> <p><u>Career stages in the Bosch Group:</u></p> <p>1992: Technical Graduate Trainee, Bosch Limited, India.</p> <p>1994-1997: Regional OE Sales account for Cummins Engines Company, USA.</p> <p>1997-1999: Resident Engineer in Bosch, Diesel Systems (Stuttgart, Germany).</p> <p>1999-2000: Bosch resident engineer in Cummins Engines Company, USA.</p> <p>2001-2007: Regional Sales account for Diesel Systems (Tata Motors, Mahindra).</p> <p>2007: Key account sales responsibility for Bosch Diesel Systems – Passenger Car India.</p> <p>2008: Additional key account responsibility for Gasoline Systems, India.</p> <p>2011: Regional President for Gasoline Systems India.</p> <p>2015: Additional responsibility for 2-wheeler and power sports business in India.</p> <p>2016-April(2018): Senior Vice President Business Unit Fuel Injection, Gasoline Systems Division, Germany.</p> <p>2019: Non-Executive Director of ZF Steering Gear (India) Limited (Ceased to be a Director from April 5, 2023).</p> <p>Feb, 2021: Executive Director of Bosch Limited.</p> <p>July, 2023: Joint Managing Director of Bosch Limited.</p> <p>Jan, 2024 : President, Bosch Mobility India</p> <p>Global President, Bosch Mobility Platform and Solutions.</p>



4.	Disclosure of relationships between directors (in case of appointment of a director).	Mr. Sandeep Nelamangala is not related to any Director of the company.
5.	Information pursuant to BSE Circular LIST/COMP/14/2018-19 and NSE Circular NSE/CML/2018/24 dated June 20, 2018	It is hereby confirmed that Mr. Sandeep Nelamangala is not debarred from holding the office of Director by virtue of any SEBI order or any other such authority.

III. Mr. Parameshwar Ganapati Bhat

Sr.No.	Particulars	Details
1.	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	Appointment of CS Parameshwar Ganapati Bhat (Practicing Company Secretary), as Secretarial Auditor of the Company in terms of Regulation 24A of the Listing Regulations.
2.	Date of appointment/ re-appointment/cessation (as applicable) & term of appointment/ re-appointment;	The Board has, subject to approval of the shareholders, approved appointment of CS Parameshwar Ganapati Bhat (Practicing Company Secretary), as Secretarial Auditor of the Company for a term of five (5) consecutive years commencing from April 01, 2025, to March 31, 2030.
3.	Brief profile (in case of appointment).	<p>CS Parameshwar Ganapati Bhat, Practicing Company Secretary is primarily engaged in providing Secretarial Audit, Governance, Compliance Management and other Assurance services. He has experience in handling the secretarial audits of listed and large unlisted companies.</p> <p>CS Parameshwar Ganapati Bhat, Practicing Company Secretary holds a Peer Review Certificate No. 5508/2024, Valid up to March 31, 2029, issued by the Peer Review Board of the Institute of Company Secretaries of India.</p>

Statement of Standalone Financial Results for the quarter and year ended March 31, 2025

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended March 31, 2025 (Audited) (refer note 8)	Preceding three months ended December 31, 2024 (Unaudited)	Corresponding three months ended March 31, 2024 (Audited) (refer note 8)	Year ended March 31, 2025 (Audited)	Year ended March 31, 2024 (Audited)
1 Income					
(a) Revenue from operations	49,106	44,657	42,334	180,874	167,271
(b) Other Income	2,369	1,891	2,262	8,142	7,227
Total Income (a+b)	51,475	46,548	44,596	189,016	174,498
2 Expenses					
(a) Cost of raw material and components consumed	10,523	10,180	9,628	40,588	37,087
(b) Purchase of traded goods	19,719	17,808	18,284	74,360	71,333
(c) (Increase) / decrease in inventories of finished goods, work-in-progress and traded goods	403	(481)	(202)	(313)	(80)
(d) Employee benefits expense	4,220	3,948	3,615	14,953	13,407
(e) Finance costs	61	62	39	171	508
(f) Depreciation and amortisation expense	992	1,008	1,188	3,756	4,295
(g) Other expenses	7,772	7,376	5,437	28,189	24,576
Total expenses	43,690	39,901	37,989	161,704	151,126
3 Profit before exceptional items and tax (1 - 2)	7,785	6,647	6,607	27,312	23,372
4 Exceptional items (before tax) (refer note 5.a., 5.b., 5.c., and 5.d.)	-	(471)	-	14	8,438
5 Profit before tax (3 + 4)	7,785	6,176	6,607	27,326	31,810
6 Current tax expense/ (credit)					
(i) for the period/ year	1,442	1,403	864	5,930	6,462
(ii) relating to earlier years	187	-	(398)	187	(484)
Deferred tax charge/ (credit)	619	191	496	1,076	927
Total tax expense/ (credit)	2,248	1,594	962	7,193	6,905
7 Net Profit for the period/ year (5 - 6)	5,537	4,582	5,645	20,133	24,905
8 Other comprehensive income Items that will not be reclassified to Statement of Profit and Loss					
Changes in fair value of equity instruments	499	270	(1,355)	2,925	(197)
Income tax effect	(81)	(39)	156	(530)	23
Remeasurement gains/ (losses) on defined benefit plans	(44)	85	(270)	41	111
Income tax effect	11	(21)	68	(10)	(28)
Other comprehensive income/ (loss) (Net of tax)	385	295	(1,401)	2,426	(91)
9 Total comprehensive income for the period/ year (net of tax) (7 + 8)	5,922	4,877	4,244	22,559	24,814
10 Paid-up equity share capital (Face value of Rs 10/- each)	295	295	295	295	295
11 Other equity as per balance sheet				137,062	120,377
12 Earnings per share (of Rs 10/- each) (weighted average) (not annualised)					
(a) Basic	187.73	155.37	191.40	682.62	844.40
(b) Diluted	187.73	155.37	191.40	682.62	844.40



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Notes to standalone financial results for the quarter and year ended March 31, 2025

Note 1- Statement of Assets and Liabilities

[Rs. in Millions (Mio INR)]		
	As at March 31, 2025 (Audited)	As at March 31, 2024 (Audited)
A Assets		
1. Non-current assets		
Property, plant and equipment	8,144	9,821
Capital work-in progress	3,961	2,240
Investment properties	6,014	6,572
Right-of use assets	2,065	1,308
Financial assets		
(i) Investment in subsidiaries, associates and jointly controlled entity	373	373
(ii) Investments	62,546	42,906
(iii) Trade receivables	804	-
(iv) Loans	130	153
(v) Other financial assets	3,163	1,224
Income tax assets (net)	2,196	2,795
Deferred tax assets (net)	1,271	2,877
Other non-current assets	1,200	4,045
Total non-current assets	91,867	74,314
2. Current assets		
Inventories	19,423	18,934
Financial assets		
(i) Investments	8,700	7,969
(ii) Trade receivables	23,650	21,818
(iii) Cash and cash equivalents	3,528	4,632
(iv) Bank balances other than (iii) above	1,549	1,445
(v) Loans	13,806	14,867
(vi) Other financial assets	34,273	23,282
Other current assets	4,455	6,287
Assets classified as held for sale (refer note 6)	1,202	-
Total current assets	110,586	99,234
Total assets (1+2)	202,453	173,548
B Equity and Liabilities		
1. Equity		
Equity share capital	295	295
Other equity	137,882	120,337
Total equity	138,177	120,632
2. Liabilities		
Non-current liabilities		
Financial liabilities		
(i) Lease liabilities	980	215
(ii) Other financial liabilities	78	585
Provisions	1,226	1,184
Total non-current liabilities	2,284	1,984
Current liabilities		
Financial liabilities		
(i) Lease liabilities	203	178
(ii) Trade payables		
total outstanding dues to micro enterprises and small enterprises	1,349	1,362
total outstanding dues of creditors other than micro enterprises and small enterprises	26,233	24,314
(iii) Other financial liabilities	5,697	5,012
Other current liabilities	5,413	6,631
Provisions	15,938	13,435
Liabilities directly associated with assets classified as held for sale (refer note 6)	5,159	-
Total current liabilities	61,992	50,932
Total liabilities	64,276	52,916
Total equity and liabilities (1+2)	202,453	173,548



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Notes to standalone financial results for the quarter and year ended March 31, 2025

Note 2 - Statement of Standalone Cashflows

		[Rs. in Millions (Mio INR)]	
		For the year ended March 31, 2025 (Audited)	For the year ended March 31, 2024 (Audited)
A. Cash flow from operating activities			
Profit before income tax (after exceptional item)		27,326	31,810
Adjustments for :			
Exceptional items (refer note 5.a., 5.b., 5.c., and 5.d.)		(14)	(8,438)
Depreciation and amortisation expense		3,756	4,295
Unrealised exchange (gain) / loss(net)		(34)	90
(Gain)/ loss on disposal of property, plant and equipment (net)		3	0
Expected credit loss allowance (written back)		(52)	71
Bad debts written off		36	70
Provisions/ liabilities no longer required (written back)		(85)	(250)
Dividend income		(143)	(176)
Interest income		(3,950)	(4,018)
Net loss/ (gain) on financial assets measured at FVTPL		(3,923)	(2,757)
Amortisation of deferred income		(25)	(22)
Provision for warranty		313	420
Finance costs		171	508
Operating profit before working capital changes		23,379	21,603
Changes in working capital:			
(Increase)/ decrease in inventories		(1,107)	95
(Increase)/ decrease in trade receivables		(3,340)	(2,986)
(Increase)/ decrease in other financial assets		(73)	118
(Increase)/ decrease in other assets		2,210	(121)
(Increase)/ decrease in other margin money deposits		-	24
Increase / (decrease) in trade payables		4,592	(1,804)
Increase/ (decrease) in provisions and other financial liabilities		2,094	2,401
Increase/ (decrease) in other current liabilities		(1,133)	212
Net cash generated from/ (used in) operations		26,622	19,542
Income taxes paid (net of refunds)		(2,888)	(6,958)
Net cash generated from/ (used in) operating activities		23,734	12,584
B. Cash flow from investing activities			
Purchase of property, plant and equipments		(3,154)	(3,295)
Proceeds from disposal of property, plant and equipment		28	34
Purchase of investments		(79,691)	(53,747)
Proceeds from sale of investments		66,168	55,284
Inter corporate deposit given		(2,800)	(2,500)
Receipts from Inter corporate deposit		5,300	5,200
Loan to related parties		(4,503)	(6,903)
Repayment of loans by related parties		5,553	2,645
Net Investment in/ (maturity) of deposit accounts (original maturity of more than 3 months)		(14,869)	(5,550)
Dividend received		143	170
Proceeds from sale of specified business (note 5.a. and 5.c.)		456	7,809
Advance consideration received for sale of specified business (note 6)		4,463	-
Interest received		3,319	3,675
Net cash generated from/ (used in) investing activities		(19,587)	2,828



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<p>Notes to standalone financial results for the quarter and year ended March 31, 2025 Note 2 - Statement of Standalone Cashflows</p>		
	[Rs. in Millions (Mio INR)]	
	For the year ended March 31, 2025 (Audited)	For the year ended March 31, 2024 (Audited)
C. Cash flow from financing activities		
Dividends paid	(5,017)	(14,312)
Payment of principal portion of lease liabilities	(153)	(149)
Payment of interest portion of lease liabilities	(75)	(33)
Interest paid	(46)	(22)
Net cash generated from/ (used in) financing activities	(5,291)	(14,516)
Net increase/ (decrease) in cash and cash equivalents (A+B+C)	(1,144)	896
Effects of foreign exchange on cash and cash equivalents	40	(56)
Cash and cash equivalents at the beginning of the year	4,632	3,792
Cash and cash equivalents at the end of the year	3,528	4,632

	As at March 31, 2025	As at March 31, 2024
Cash and cash equivalents comprise of the following		
Balances with banks	213	1,150
- on current accounts	342	625
- on Exchange Earner's Foreign Currency ("EEFC") accounts	2,973	2,857
- deposit accounts with original maturity of less than 3 months	0	0
Cash on hand	3,528	4,632
Total	3,528	4,632
Non-cash investing activities		
Acquisition of right-of-use assets	943	10



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Notes to Standalone Financial Results for the quarter and year ended March 31, 2025

Note 3 - Standalone Segment wise Revenue, Results, Assets and Liabilities

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended March 31, 2025 (Audited) (refer note 8)	Preceding three months ended December 31, 2024 (Unaudited)	Corresponding three months ended March 31, 2024 (Audited) (refer note 8)	Year ended March 31, 2025 (Audited)	Year ended March 31, 2024 (Audited)
Segment revenue					
- Automotive products	41,548	38,929	35,114	155,489	143,576
- Consumer goods	5,405	3,617	5,237	17,251	16,224
- Others	2,161	2,320	2,019	8,486	7,854
Total segment revenue	49,114	44,866	42,370	181,226	167,654
Less: Inter segment revenue	8	209	36	352	383
Net income from operations	49,106	44,657	42,334	180,874	167,271
Segment results					
- Automotive products	6,367	5,701	4,888	22,467	18,492
- Consumer goods	436	169	601	1,130	1,853
- Others	276	367	226	1,294	1,166
Total segment results	7,079	6,237	5,715	24,891	21,511
Less: Finance costs	61	62	39	171	508
Less: Unallocable corporate expenditure	1,602	1,386	1,331	5,517	4,777
Add: Exceptional items (refer note 5.a., 5.b., 5.c., and 5.d.)	-	(471)	-	14	8,438
Add: Unallocable income	2,369	1,858	2,262	8,109	7,146
Total Profit before tax	7,785	6,176	6,607	27,326	31,810
Segment assets					
- Automotive products	53,811	52,596	51,683	53,811	51,683
- Consumer goods	5,895	5,065	4,465	5,895	4,465
- Others	6,620	8,497	8,419	6,620	8,419
- Unallocable assets	66,326	66,158	64,567	66,326	64,567
Assets classified as held for sale (refer note 6)	134,925	126,217	108,981	134,925	108,981
	1,202	-	-	1,202	-
Total assets	202,453	192,375	173,548	202,453	173,548
Segment Liabilities					
- Automotive products	50,680	50,310	44,943	50,680	44,943
- Consumer goods	3,793	3,626	3,340	3,793	3,340
- Others	655	1,656	1,252	655	1,252
- Unallocable liabilities	55,128	55,592	49,535	55,128	49,535
Liabilities directly associated with assets classified as held for sale (refer note 6)	3,989	4,526	3,381	3,989	3,381
	5,159	-	-	5,159	-
Total liabilities	64,276	60,118	52,916	64,276	52,916



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Notes to Standalone Financial Results for the quarter and year ended March 31, 2025

Note 4 The above standalone financial results were reviewed by the Audit Committee. The above standalone financial results were approved by the Board of Directors at their meeting held on May 27, 2025. The audit, as required under Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, has been completed by the Statutory Auditors for the quarter and year ended March 31, 2025 and they have issued an unqualified report on the aforesaid results.

Note 5.a. Pursuant to the approval of the Board of Directors of the Company on May 26, 2023, the Company entered in to a Business Transfer Agreement dated June 09, 2023 with Bosch Mobility Platform and Solutions India Private Limited (formerly known as 'Automobility Services and Solutions Private Limited') ('the Purchaser') for transfer of its "Project House Mobility Solutions" Business (Specified Business) for a consideration of Mio INR 7,809. The transfer of business was completed on July 01, 2023 and accordingly the Company recognized a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 7,850 and the same has been disclosed as "exceptional item" in the respective period.

The Specified Business did not qualify as a separate major line of Business under "IND AS 105 - Non Current Assets held for Sale and Discontinued Operations" and accordingly did not consider the same as a "discontinued operation" for the purpose of these standalone financial results.

Note 5.b. The Company had created a provision as 'exceptional item' in FY 2019-20 and FY 2020-21 towards various restructuring and transformational costs on account of major transformation with regard to structural and cyclical changes in automotive market and emerging opportunities in the electro mobility and mobility segment. Such costs included costs on termination of employees arising out of such restructuring and transformations.

During the year ended March 31, 2024, pursuant to its reassessment of electro mobility and mobility segment in India and regulatory changes applicable for certain emission norms in India, the Company reversed the provision in the respective financial results amounting to Mio INR 588 and the same has been disclosed as "exceptional item" in the respective period.

Note 5.c. Pursuant to the approval of the Board of Directors of the Company on May 24, 2024, the Company entered into a Business Transfer Agreement dated June 05, 2024 with ETAS Automotive India Private Limited ("the Purchaser") for transfer of its "OE/OES Diagnosis" Business (Specified Business) for a consideration of Mio INR 456. The transfer of business was completed on July 01, 2024 and accordingly, the Company has recognized a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 485 and the same has been disclosed as "exceptional item" in these standalone financial results for the year ended March 31, 2025.

The Specified Business does not get qualified as a separate major line of Business under "IND AS 105 - Non Current Assets held for Sale and Discontinued Operations" and accordingly has not considered the same as a "discontinued operation" for the purpose of these standalone financial results.

Note 5.d. The Company is in the process of restructuring its operations in order to be competitive in the mobility business. Towards this, an amount of Mio INR 471 for the quarter ended December 31, 2024 and year ended March 31, 2025 has been provided in these standalone financial results and disclosed as an "exceptional item".

Note 6 On January 28, 2025, the Board of Directors of the Company approved to execute the Business Transfer Agreement with Keenfinity India Private Limited ("the Purchaser") for transfer of its "Video solutions, Access and Intrusions and Communication systems" Business (Specified Business) with carrying value of net assets of Mio INR 506 as at March 31, 2025, by way of slump sale for the agreed purchase consideration of Mio INR 5,950 (with a purchase price adjustment). As at March 31, 2025, the Company has received consideration of Mio INR 4,463 for the said sale. The transfer of business is completed on May 01, 2025.

The specified business does not get qualified as a separate major line of business under IND AS 105 : Non current Assets held for sale and discontinued operations and accordingly did not consider the same as a "discontinued operation" for the purpose of these standalone financial results.

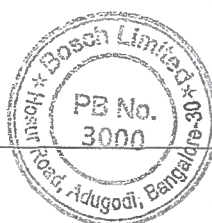
Note 7 The Board of directors at the meeting held on May 27, 2025 recommended a final dividend of Rs.512/- per equity share for the year (previous year Rs.170/- per equity share, in addition to interim dividend amounting to Rs. 205/- per equity share aggregating to Rs.375/- per equity share), subject to approval of shareholders.

Note 8 The figures for the quarter ended March 31, 2025 and corresponding quarter March 31, 2024 are the derived figures between audited figures in respect of the full financial year ended March 31, 2025 and March 31, 2024 and the unaudited published year-to-date figures upto December 31, 2024 and December 31, 2023, being the date of end of the third quarter of the financial year which were subjected to limited review.

For and on behalf of the Board of
Directors of Bosch Limited

(Guruprasad Mudlapur)
Managing Director

Place: Colombo, Sri Lanka
Date : May 27, 2025



Independent Auditor's Report on the Quarterly and Year to Date Audited Standalone Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To
The Board of Directors of
Bosch Limited

Report on the audit of the Standalone Financial Results**Opinion**

We have audited the accompanying statement of quarterly and year to date standalone financial results of Bosch Limited (the "Company") for the quarter ended March 31, 2025 and for the year ended March 31, 2025 ("Statement"), attached herewith, being submitted by the Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").

In our opinion and to the best of our information and according to the explanations given to us, the Statement:

- i. is presented in accordance with the requirements of the Listing Regulations in this regard; and
- ii. gives a true and fair view in conformity with the applicable accounting standards and other accounting principles generally accepted in India, of the net profit and other comprehensive income and other financial information of the Company for the quarter ended March 31, 2025 and for the year ended March 31, 2025.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013, as amended ("the Act"). Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Standalone Financial Results" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Standalone Financial Results

The Statement has been prepared on the basis of the standalone annual financial statements. The Board of Directors of the Company are responsible for the preparation and presentation of the Statement that gives a true and fair view of the net profit and other comprehensive income of the Company and other financial information in accordance with the applicable accounting standards prescribed under Section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Statement, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.



Auditor's Responsibilities for the Audit of the Standalone Financial Results

Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial results or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Statement, including the disclosures, and whether the Statement represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants


Other Matter

The Statement includes the results for the quarter ended March 31, 2025 being the balancing figure between the audited figures in respect of the full financial year ended March 31, 2025 and the published unaudited year-to-date figures up to the third quarter of the current financial year, which were subjected to a limited review by us, as required under the Listing Regulations.

For S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

ICAI Firm Registration Number: 101049W/E300004


per Adarsh Ranka
Partner
Membership No.: 209567



UDIN: 25209567BMOLWZ7337

Place: Bengaluru, India

Date: May 27, 2025

Statement of Consolidated Financial Results for the quarter and year ended March 31, 2025

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended March 31, 2025 (Audited) (refer note 8)	Preceding three months ended December 31, 2024 (Unaudited)	Corresponding three months ended March 31, 2024 (Audited) (refer note 8)	Year ended March 31, 2025 (Audited)	Year ended March 31, 2024 (Audited)
1 Income					
(a) Revenue from operations	49,106	44,657	42,334	180,874	167,271
(b) Other Income	2,368	1,890	2,261	8,139	7,224
Total Income (a+b)	51,474	46,547	44,595	189,013	174,495
2 Expenses					
(a) Cost of raw material and components consumed	10,523	10,180	9,628	40,588	37,087
(b) Purchase of traded goods	19,719	17,808	18,284	74,360	71,333
(c) (Increase) / decrease in inventories of finished goods, work-in-progress and traded goods	403	(481)	(202)	(313)	(80)
(d) Employee benefits expense	4,220	3,948	3,615	14,953	13,407
(e) Finance costs	61	62	39	171	508
(f) Depreciation and amortisation expense	992	1,008	1,188	3,756	4,295
(g) Other expenses	7,772	7,376	5,437	28,189	24,576
Total expenses	43,690	39,901	37,989	161,704	151,126
3 Profit before exceptional items and tax (1 - 2)	7,784	6,646	6,606	27,309	23,369
4 Exceptional items (before tax) (refer note 5 a, 5 b, 5 c, and 5 d)	-	(471)	-	14	8,438
5 Profit before tax (3 + 4)	7,784	6,175	6,606	27,323	31,807
6 Current tax expense/ (credit)					
(i) for the period/ year	1,442	1,403	864	5,930	6,462
(ii) relating to earlier years	187	-	(398)	187	(484)
Deferred tax charge/ (credit)	619	191	496	1,076	927
Total tax expense/ (credit)	2,248	1,594	962	7,193	6,905
7 Net Profit for the period/ year (5 - 6)	5,536	4,581	5,644	20,130	24,902
8 Share of net profit/(loss) of associates and Jointly controlled entity accounted for using equity method (net of tax)	(1)	6	(4)	22	11
9 Net profit after taxes and share of profit/(loss) of Associates and Jointly controlled entity (7 + 8)	5,535	4,587	5,640	20,152	24,913
10 Other comprehensive income items that will not be reclassified to Statement of Profit and Loss					
Changes in fair value of equity instruments	499	270	(1,355)	2,925	(197)
Income tax effect	(81)	(39)	156	(530)	23
Remeasurement gains/ (losses) on defined benefit plans	(44)	85	(270)	41	111
Income tax effect	11	(21)	68	(10)	(28)
Other comprehensive Income/ (loss) (Net of tax)	385	295	(1,401)	2,426	(91)
11 Total comprehensive income for the period/ year (net of tax) (9 + 10)	5,920	4,882	4,239	22,578	24,822
12 Paid-up equity share capital (Face value of Rs 10/- each)	295	295	295	295	295
13 Other equity as per balance sheet				137,838	120,274
14 Earnings per share (of Rs 10/- each) (weighted average) (not annualised)					
(a) Basic	187.66	155.53	191.22	683.25	844.68
(b) Diluted	187.66	155.53	191.22	683.25	844.68



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Notes to consolidated financial results for the quarter and year ended March 31, 2025

Note 1- Statement of Assets and Liabilities

		[Rs. in Millions (Mio INR)]	
		As at March 31, 2025 (Audited)	As at March 31, 2024 (Audited)
A Assets			
1. Non-current assets			
Property, plant and equipment		8,144	9,821
Capital work-in progress		3,961	2,240
Investment properties		6,014	6,572
Right-of use assets		2,065	1,308
Investments accounted for using the equity method		356	334
Financial assets			
(i) Investments		62,546	42,906
(ii) Trade receivables		804	-
(iii) Loans		130	153
(iv) Other financial assets		3,163	1,224
Income tax assets (net)		2,196	2,795
Deferred tax assets (net)		1,271	2,877
Other non-current assets		1,203	4,048
Total non-current assets		91,853	74,278
2. Current assets			
Inventories		19,423	18,934
Financial assets			
(i) Investments		8,700	7,969
(ii) Trade receivables		23,650	21,818
(iii) Cash and cash equivalents		3,529	4,634
(iv) Bank balances other than (iii) above		1,550	1,445
(v) Loans		13,775	14,839
(vi) Other financial assets		34,273	23,281
Other current assets		4,456	6,287
Assets classified as held for sale (refer note 6)		1,202	-
Total current assets		110,558	99,207
Total assets (1+2)		202,411	173,485
B Equity and Liabilities			
1. Equity			
Equity share capital		295	295
Other equity		137,838	120,274
Total equity		138,133	120,569
2. Liabilities			
Non-current liabilities			
Financial liabilities			
(i) Lease liabilities		980	215
(ii) Other financial liabilities		78	585
Provisions		1,226	1,184
Total non-current liabilities		2,284	1,984
Current liabilities			
Financial liabilities			
(i) Lease liabilities		203	178
(ii) Trade payables			
total outstanding dues to micro enterprises and small enterprises		1,349	1,362
total outstanding dues of creditors other than micro enterprises and small enterprises		28,233	24,314
(iii) Other financial liabilities		5,699	5,012
Other current liabilities		5,413	6,631
Provisions		15,938	13,435
Liabilities directly associated with assets classified as held for sale (refer note 6)		5,159	-
Total current liabilities		61,994	50,932
Total liabilities		64,278	52,916
Total equity and liabilities (1+2)		202,411	173,485



Bosch Limited

Registered office : Hosur Road, Adugodi, Bengaluru- 560 030

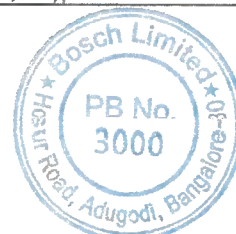
Website: www.bosch.in, e-mail ID: secretarial.corp@in.bosch.com, Tel: +91 80 67523878

CIN: L85110KA1951PLC000761

Notes to consolidated financial results for the quarter and year ended March 31, 2025

Note 2 - Statement of Consolidated Cashflows

		[Rs. in Millions (Mio INR)]	
		For the year ended March 31, 2025 (Audited)	For the year ended March 31, 2024 (Audited)
A. Cash flow from operating activities			
Profit before income tax (after exceptional item)		27,345	31,818
Adjustments for :			
Exceptional items (refer note 5.a., 5.b., 5.c., and 5.d.)		(14)	(8,438)
Depreciation and amortisation expense		3,756	4,295
Unrealised exchange (gain)/ loss (net)		(34)	90
(Gain)/ loss on disposal of property, plant and equipment (net)		3	0
Expected credit loss allowance (written back)		(52)	71
Bad debts written off		36	70
Provision/ liabilities no longer required (written back)		(85)	(250)
Dividend income		(143)	(176)
Interest income		(3,947)	(4,015)
Net loss/ (gain) on financial assets measured at FVTPL		(3,923)	(2,757)
Amortisation of deferred income		(25)	(22)
Provision for warranty		313	420
Finance costs		171	508
Share of profits of associates and jointly controlled entity		(22)	(11)
Operating profit before working capital changes		23,379	21,603
Changes in working capital:			
(Increase)/ decrease in inventories		(1,107)	95
(Increase)/ decrease in trade receivables		(3,340)	(2,986)
(Increase)/ decrease in other financial assets		(73)	118
(Increase)/ decrease in other assets		2,210	(121)
(Increase)/ decrease in other margin money deposits		-	24
Increase / (decrease) in trade payables		4,592	(1,804)
Increase/ (decrease) in provisions and other financial liabilities		2,094	2,401
Increase/ (decrease) in other current liabilities		(1,133)	212
Net cash generated from/ (used in) operations		26,622	19,542
Income taxes paid (net of refunds)		(2,888)	(6,958)
Net cash generated from/ (used in) operating activities		23,734	12,584
B. Cash flow from investing activities			
Purchase of property, plant and equipments		(3,154)	(3,295)
Proceeds from disposal of property, plant and equipment		28	34
Purchase of investments		(79,691)	(53,747)
Proceeds from sale of investments		66,168	55,284
Inter corporate deposit given		(2,800)	(2,500)
Receipts from Inter corporate deposit		5,300	5,200
Loan to related parties		(4,500)	(6,900)
Repayment of loans by related parties		5,553	2,645
Net Investment in/ (maturity) of deposit accounts (original maturity of more than 3 months)		(14,870)	(5,549)
Dividend received		143	176
Proceeds from sale of specified business (note 5.a. and 5.c.)		456	7,809
Advance consideration received for sale of specified business (note 6)		4,463	-
Interest received		3,316	3,672
Net cash generated from/ (used in) investing activities		(19,588)	2,829



Notes to consolidated financial results for the quarter and year ended March 31, 2025
Note 2 - Statement of Consolidated Cashflows

[Rs. in Millions (Mio INR)]	
	For the year ended March 31, 2025 (Audited)
	For the year ended March 31, 2024 (Audited)
C. Cash flow from financing activities	
Dividends paid	(5,017)
Payment of principal portion of lease liabilities	(153)
Payment of interest portion of lease liabilities	(75)
Interest paid	(46)
Net cash generated from/ (used in) financing activities	(5,291)
Net increase/ (decrease) in cash and cash equivalents (A+B+C)	897
Effects of foreign exchange on cash and cash equivalents	40
Cash and cash equivalents at the beginning of the year	3,793
Cash and cash equivalents at the end of the year	4,634

	As at March 31, 2025	As at March 31, 2024
Cash and cash equivalents comprise of the following		
Balances with banks	214	1,152
- on current accounts	342	625
- on Exchange Earner's Foreign Currency ("EEFC") accounts	2,973	2,857
- deposit accounts with original maturity of less than 3 months	0	0
Cash on hand	3,529	4,634
Total	943	10
Non-cash investing activities		
Acquisition of right-of-use assets		



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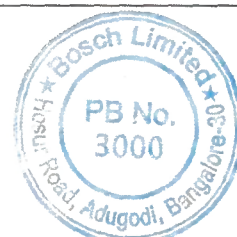
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Notes to consolidated financial results for the quarter and year ended March 31, 2025

Note 3 - Consolidated Segment wise Revenue, Results, Assets and Liabilities

[Rs. in Millions (Mio INR)]

Particulars	Current three months ended March 31, 2025 (Audited) (refer note 8)	Preceding three months ended December 31, 2024 (Unaudited)	Corresponding three months ended March 31, 2024 (Audited) (refer note 8)	Year ended March 31, 2025 (Audited)	Year ended March 31, 2024 (Audited)
Segment revenue					
- Automotive products	41,548	38,929	35,114	155,489	143,576
- Consumer goods	5,405	3,617	5,237	17,251	16,224
- Others	2,161	2,320	2,019	8,486	7,854
Total segment revenue	49,114	44,866	42,370	181,226	167,654
Less: Inter segment revenue	8	209	36	352	383
Net income from operations	49,106	44,657	42,334	180,874	167,271
Segment results					
- Automotive products	6,367	5,701	4,888	22,467	18,492
- Consumer goods	436	169	601	1,130	1,853
- Others	276	367	226	1,294	1,166
Total segment results	7,079	6,237	5,715	24,891	21,511
Less: Finance costs	61	62	39	171	508
Less: Unallocable corporate expenditure	1,602	1,386	1,331	5,517	4,777
Add: Exceptional items (refer note 5.a., 5.b., 5.c., and 5.d.)	-	(471)	-	14	8,438
Add: Unallocable income	2,368	1,857	2,261	8,106	7,143
Total Profit before tax	7,784	6,175	6,606	27,323	31,807
Segment assets					
- Automotive products	53,811	52,596	51,683	53,811	51,683
- Consumer goods	5,895	5,065	4,465	5,895	4,465
- Others	6,620	8,497	8,419	6,620	8,419
	66,326	66,158	64,567	66,326	64,567
- Unallocable assets	134,883	126,175	108,918	134,883	108,918
Assets classified as held for sale (refer note 6)	1,202	-	-	1,202	-
Total assets	202,411	192,333	173,485	202,411	173,485
Segment Liabilities					
- Automotive products	50,680	50,310	44,943	50,680	44,943
- Consumer goods	3,793	3,626	3,340	3,793	3,340
- Others	655	1,656	1,252	655	1,252
	55,128	55,592	49,535	55,128	49,535
- Unallocable liabilities	3,991	4,527	3,381	3,991	3,381
Liabilities directly associated with assets classified as held for sale (refer note 6)	5,159	-	-	5,159	-
Total liabilities	64,278	60,119	52,916	64,278	52,916



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CIN: L85110KA1951PLC000761

Notes to consolidated financial results for the quarter and year ended March 31, 2025

Note 4 The above consolidated financial results were reviewed by the Audit Committee. The above consolidated financial results were approved by the Board of Directors at their meeting held on May 27, 2025. The audit, as required under Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, has been completed by the Statutory Auditors for the quarter and year ended March 31, 2025 and they have issued an unqualified report on the aforesaid results.

Note 5.a. Pursuant to the approval of the Board of Directors of the Company on May 26, 2023, the Company entered in to a Business Transfer Agreement dated June 09, 2023 with Bosch Mobility Platform and Solutions India Private Limited (formerly known as 'Automobility Services and Solutions Private Limited') ('the Purchaser') for transfer of its "Project House Mobility Solutions" Business (Specified Business) for a consideration of Mio INR 7,809. The transfer of business was completed on July 01, 2023 and accordingly the Company recognized a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 7,850 and the same has been disclosed as "exceptional item" in the respective period.

The Specified Business did not qualify as a separate major line of Business under "IND AS 105 - Non Current Assets held for Sale and Discontinued Operations" and accordingly did not consider the same as a "discontinued operation" for the purpose of these consolidated financial results.

Note 5.b. The Company had created a provision as 'exceptional item' in FY 2019-20 and FY 2020-21 towards various restructuring and transformational costs on account of major transformation with regard to structural and cyclical changes in automotive market and emerging opportunities in the electro mobility and mobility segment. Such costs included costs on termination of employees arising out of such restructuring and transformations.

During the year ended March 31, 2024, pursuant to its reassessment of electro mobility and mobility segment in India and regulatory changes applicable for certain emission norms in India, the Company reversed the provision in the respective financial results amounting to Mio INR 588 and the same has been disclosed as "exceptional item" in the respective period.

Note 5.c. Pursuant to the approval of the Board of Directors of the Company on May 24, 2024, the Company entered into a Business Transfer Agreement dated June 05, 2024 with ETAS Automotive India Private Limited ("the Purchaser") for transfer of its "OE/OES Diagnosis" Business (Specified Business) for a consideration of Mio INR 456. The transfer of business was completed on July 01, 2024 and accordingly, the Company has recognized a total gain on sale of the said Specified Business in the financial results amounting to Mio INR 485 and the same has been disclosed as "exceptional item" in these consolidated financial results for the year ended March 31, 2025.

The Specified Business does not get qualified as a separate major line of Business under "IND AS 105 - Non Current Assets held for Sale and Discontinued Operations" and accordingly has not considered the same as a "discontinued operation" for the purpose of these consolidated financial results.

Note 5.d. The Company is in the process of restructuring its operations in order to be competitive in the mobility business. Towards this, an amount of Mio INR 471 for the quarter ended December 31, 2024 and year ended March 31, 2025 has been provided in these consolidated financial results and disclosed as an "exceptional item".

Note 6 On January 28, 2025, the Board of Directors of the Company approved to execute the Business Transfer Agreement with Keenfinity India Private Limited ("the Purchaser") for transfer of its "Video solutions, Access and Intrusions and Communication systems" Business (Specified Business) with carrying value of net assets of Mio INR Rs.506 as at March 31st, 2025, by way of slump sale for the agreed purchase consideration of Mio INR Rs. 5,950 (with a purchase price adjustment). As at March 31, 2025, the Company has received consideration of Mio INR 4,463 for the said sale. The transfer of business is completed on May 01, 2025.

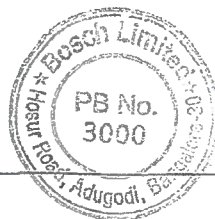
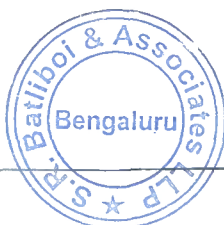
The specified business does not get qualified as a separate major line of business under IND AS 105 : Non- Current Assets held for sale and discontinued operations and accordingly did not consider the same as a "discontinued operation" for the purpose of these consolidated financial results.

Note 7 The Board of Directors at the meeting held on May 27, 2025 recommended a final dividend of Rs. 512/- per equity share for the year (previous year Rs.170/- per equity share, in addition to interim dividend amounting to Rs. 205/- per equity share aggregating to Rs.375/- per equity share), subject to approval of shareholders.

Note 8 The figures for the quarter ended March 31, 2025 and corresponding quarter March 31, 2024 are the derived figures between audited figures in respect of the full financial year ended March 31, 2025 and March 31, 2024 and the unaudited published year-to-date figures upto December 31, 2024 and December 31, 2023, being the date of end of the third quarter of the financial year which were subjected to limited review.

For and on behalf of the Board of
Directors of Bosch Limited

Place : Colombo, Sri Lanka
Date : May 27, 2025



(Guruprasad Mudlapur)
Managing Director

Independent Auditor's Report on the Quarterly and Year to Date Consolidated Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To
The Board of Directors of
Bosch Limited

Report on the audit of the Consolidated Financial Results**Opinion**

We have audited the accompanying statement of quarterly and year to date consolidated financial results of Bosch Limited ("Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), its associates and jointly controlled entity for the quarter ended March 31, 2025 and for the year ended March 31, 2025 ("Statement"), attached herewith, being submitted by the Holding Company pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors on separate audited financial statements of the subsidiaries, associate and jointly controlled entity, the Statement:

- i. includes the results of the following entities;

Sl. No.	Name of the entities
A	Parent Company
1	Bosch Limited
B	Subsidiaries
1	MICO Trading Private Limited
2	Robert Bosch India Manufacturing and Technology Private Limited
C	Associates
1	NewTech Filter India Private Limited
2	Autozilla Solutions Private Limited
C	Jointly controlled entity
1	PreBo Automotive Private Limited

- ii. are presented in accordance with the requirements of the Listing Regulations in this regard; and
iii. gives a true and fair view in conformity with the applicable accounting standards, and other accounting principles generally accepted in India, of the consolidated net profit and other comprehensive income of the Group for the quarter ended March 31, 2025 and for the year ended March 31, 2025.



Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs), as specified under Section 143(10) of the Companies Act, 2013, as amended ("the Act"). Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Results" section of our report. We are independent of the Group, its associate and jointly controlled entity in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us and other auditors in terms of their reports referred to in "Other Matter" paragraph below, is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Consolidated Financial Results

The Statement has been prepared on the basis of the consolidated annual financial statements. The Holding Company's Board of Directors are responsible for the preparation and presentation of the Statement that give a true and fair view of the net profit and other comprehensive income of the Group including its associates and its jointly controlled entity in accordance with the applicable accounting standards prescribed under section 133 of the Act read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The respective Board of Directors of the companies included in the Group, its associates and its jointly controlled entity are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group, its associates and its jointly controlled entity for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Statement that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Statement by the Directors of the Holding Company, as aforesaid.

In preparing the Statement, the respective Board of Directors of the companies included in the Group, of its associates and of its jointly controlled entity are responsible for assessing the ability of the Group, of its associates and of its jointly controlled entity to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group, of its associates and of its jointly controlled entity are also responsible for overseeing the financial reporting process of the Group, of its associates and of its jointly controlled entity.

Auditor's Responsibilities for the Audit of the Consolidated Financial Results

Our objectives are to obtain reasonable assurance about whether the Statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Statement.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group, its associates and its jointly controlled entity to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group, its associates and its joint controlled entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Statement, including the disclosures, and whether the Statement represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial statements of the entities within the Group, its associate and its joint controlled entity of which we are the independent auditors and whose financial information we have audited, to express an opinion on the Statement. We are responsible for the direction, supervision and performance of the audit of the financial information of such entities included in the Statement of which we are the independent auditors. For the other entities included in the Statement, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the Statement of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

We also performed procedures in accordance with the Circular No. CIR/CFD/CMD1/44/2019 dated March 29, 2019 issued by the Securities Exchange Board of India under Regulation 33 (8) of the Listing Regulations, to the extent applicable.

Other Matter

1. The accompanying Statement includes the audited financial statements and other financial information before consolidation adjustments, in respect of:
 - two subsidiaries, whose financial statements include total assets of Rs. 5 million as at March 31, 2025, total revenues of Rs. 0 million and Rs. 0 million, total net profit/(loss) after tax of Rs. (1) million and Rs. (3) million, total comprehensive income/(loss) of Rs. (1) million and Rs. (3) million for the quarter and the year ended on that date respectively, and net cash inflows/(cash outflows) of Rs. (2) million for the year ended March 31, 2025, as considered in the Statement which have been audited by their respective independent auditors.
 - one associate and one jointly controlled entity, whose financial statements include Group's share of net profit/(loss) of Rs. 9 million and Rs. 16 million and Group's share of total comprehensive income/(loss) of Rs. 9 and Rs. 16 million for the quarter and for the year ended March 31, 2025 respectively, as considered in the Statement whose financial statements have been audited by their respective independent auditors.



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The independent auditor's report on the financial statements of these entities have been furnished to us by the Management and our opinion on the Statement in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, associate and jointly controlled entity is based solely on the reports of such auditors and the procedures performed by us as stated in paragraph above.

Our opinion on the Statement is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors.

The Statement includes the results for the quarter ended March 31, 2025 being the balancing figures between the audited figures in respect of the full financial year ended March 31, 2025 and the published unaudited year-to-date figures up to the end of the third quarter of the current financial year, which were subjected to a limited review by us, as required under the Listing Regulations.

For S.R. BATLIBOI & ASSOCIATES LLP

Chartered Accountants

ICAI Firm Registration Number: 101049W/E300004


per Adarsh Ranka

Partner

Membership No.: 209567



UDIN: 25209567BMOLXA7120

Place: Bengaluru, India

Date: May 27, 2025

**BOSCH**

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May 27, 2025

Dear Sir/Madam,

Sub: Declaration in terms of Regulation 33(3)(d) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended.

With reference to the Audited Financial Results (Standalone & Consolidated) of the Company for year ended 31st March 2025, we hereby declare that the Statutory Auditors of the Company, M/s. S.R Batliboi and Associates LLP, (Firm Registration Number 101049W/E300004), have issued the Audit Report with unmodified opinion in respect of the Audited (Standalone & Consolidated) Financial Results of the Company for the year ended 31st March, 2025.

Yours faithfully,
for Bosch Limited,

Karin Gilges
Chief Financial Officer



Bosch Limited registers 11.1 % profit after tax in FY 2024-25

May 27, 2025

Corp/C/CGR-IN

CIN: L85110KA1951PLC000761

- ▶ Q4 2024-25 (compared to corresponding period of previous year): Revenue from operations grew by 16.0%; Profit Before Tax (PBT) grew by 17.8%.
- ▶ FY 2024-25 (compared to previous year): Revenue from operations grew by 8.1%; Profit Before Tax (PBT) before exceptional items grew by 16.9%.
- ▶ Final dividend of INR 512 per share recommended for the FY 2024-25.

Bengaluru, India – Bosch Limited, a leading supplier of technology and services, today posted its total revenue from operations of INR 4,911 crores (539 million euros), in Quarter 4 of FY 2024–25, an increase of 16.0% over the same quarter of previous year. This performance is driven by growth in the auto-market, mainly in Tractor and Passenger Car segments.

Profit Before Tax stood at INR 778 crores (85 million euros) which is 15.9% of the total revenue from operations, an increase of 17.8% over the same quarter of previous year. Profit After Tax for the quarter stood at INR 554 crores (61 million euros) which is 11.3% of revenue from operations.

Additionally, the total product revenue of Bosch Limited's Mobility business sector and Beyond Mobility business sector increased by 14.9% and 1.7% respectively on a quarter- over- quarter basis. The growth in the Mobility business sector can be attributed to increased sales in off-highway and passenger car segments.

“Amid a challenging business environment, we concluded FY24-25 with strong revenue growth and increased sales across businesses. Sustained demand in the off-highway and passenger car segments contributed to our performance this quarter. This development reflects our agility in adapting to dynamic market needs and our continuous focus on customer centricity.” said Guruprasad Mudlapur, President of the Bosch Group in India, and Managing Director, Bosch Limited.

Business development in FY 2024-25

Total revenue from operations for FY 2024-25 was INR 18,087 crores (1,985 million euros), an increase of 8.1% compared to the previous fiscal year. This growth is driven by increased sales in the off-highway segment and Mobility Aftermarket business.

Profit Before Tax (excluding exceptional items) stood at INR 2,731 crores (300 million euros) which is 15.1% of total revenue from operations, an increase of 16.9% over previous year. This improvement is mainly driven by revenue growth, reduction in material cost and budgetary control on expenses.

Profit After Tax (including exceptional items) stood at INR 2,013 crores (221 million euros) which is 11.1% of revenue from operations.

Bosch Limited's Mobility business sector reported a 7.0% increase in product sales during the fiscal year 2024-25 over the previous fiscal, largely driven by growth in the overall passenger and tractor segments. Domestic sales for Bosch Limited's Mobility business sector also rose by 6.2%.

Within the Mobility business sector, the Powertrain Solutions division saw a 5.8% increase in sales driven by growth in the tractor segment and an increase in export sales. The Mobility Aftermarket division rose by 8.4% due to increased market demand for diesel components & filters. The Beyond Mobility sector recorded a 4.4% increase in sales due to growth in consumer goods segment.

The Board of Directors has recommended a final dividend of INR 512 per share for the financial year 2024-25.

In a strategic decision, Bosch Limited has decided to divest its 6.97% shareholding in Nivaata Systems Private Limited, Bengaluru, Karnataka, India ('Routematic'). Bosch Limited had invested in 2020 in Routematic with an aim to expand its digital offering in the office commute landscape. The goals of the investment have since been achieved by Bosch Limited.

Bosch Limited: Outlook for the fiscal year 2025-26

"India is poised to become a leading automotive powerhouse with high levels of engineering and manufacturing excellence. In the coming years, we expect substantial growth in India as a strategic market, with an accelerated shift towards digitalization, electrification and sustainable mobility. At Bosch, we are fully geared to lead this change and remain committed to being the preferred technology partner for OEMs in India and the world over." says Mudlapur. In

parallel, with sustained infrastructural investments, Bosch is well-positioned in the non-mobility areas, further reinforcing its role as a multi-sector technology leader. We are optimistic about our growth prospects in the upcoming quarters and staying resilient despite multiple challenges.

Bosch Group: Outlook for 2025 and strategic course

The Bosch Group is continuing with its ambitious Strategy 2030 to strengthen its competitive position, even though the market environment was a significant brake on growth last year: at 90.3 billion euros, the supplier of technology and services generated 1.4 percent less sales revenue in 2024 than in the previous year, or 0.5 percent less after adjusting for exchange-rate effects. EBIT (earnings before interest and taxes) from operations stood at 3.1 billion euros (2023: 4.8 billion euros); the EBIT margin from operations was 3.5 percent. Referring to the presentation of the company's annual figures, [Stefan Hartung](#), chairman of the board of management of Robert Bosch GmbH, said: "In the 2024 business year, we achieved important improvements in terms of costs, structures, and portfolio. We are sticking to our ambitious targets in order to continue to grow and strengthen our financial independence. Our Strategy 2030 gives us the orientation we need, especially in times of global turbulence, to become one of the top three providers in our core markets in five years' time at the latest."

The corporate strategy is reflected in Bosch's financial targets as well: with a normal inflation rate of between 2 and 3 percent, Bosch aims to achieve annual growth of between 6 and 8 percent on average until 2030.

Contact person for press inquiries:

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About Bosch in India

In India, Bosch is a leading supplier of technology and services in the areas of Mobility Solutions, Industrial Technology, Consumer Goods, and Energy and Building Technology. Additionally, Bosch has in India the largest development center outside Germany, for end-to-end engineering and technology solutions. The Bosch Group operates in India through twelve companies: Bosch Limited – the flagship company of the Bosch Group in India – Bosch Chassis Systems India Private Limited, Bosch Rexroth (India) Private Limited, Bosch Global Software Technologies, Bosch Automotive Electronics India Private Limited, BSH Home Appliances Private Limited, ETAS Automotive India Private Limited, Robert Bosch Automotive Steering Private Limited, Bosch Mobility Platform and Solutions India Private Limited, Newtech Filter India Private Limited, Precision Seals Manufacturing Ltd and Mivn Engg. Technologies Private Limited. In India, Bosch set-up its manufacturing operation in 1951, which has grown over the years to include 17 manufacturing sites, and seven development and application centers. The Bosch Group in India employs over 39,769 associates and generated consolidated sales of about Rs. 37,912 crores (4.2 billion euros) in fiscal year 2023-24 of which Rs. 34,816 crores (3.8 billion euros) are from consolidated sales to third parties. Bosch Limited is the flagship company of the Bosch Group. It earned revenue of over Rs. 16,727 crores (1.86 billion euros) in fiscal year 2023-24.

Additional information can be accessed at www.bosch.in

The Bosch Group is a leading global supplier of technology and services. It employs roughly 418,000 associates worldwide (as of December 31, 2024). The company generated sales of 90.3 billion euros in 2024. Its operations are divided into four business sectors: Mobility, Industrial Technology, Consumer Goods, and Energy and Building Technology. With its business activities, the company aims to use technology to help shape universal trends such as automation, electrification, digitalization, connectivity, and an orientation to sustainability. In this context, Bosch's broad diversification across regions and industries strengthens its innovativeness and robustness. Bosch uses its proven expertise in sensor technology, software, and services to offer customers cross-domain solutions from a single source. It also applies its expertise in connectivity and artificial intelligence in order to develop and manufacture user-friendly, sustainable products. With technology that is "Invented for life," Bosch wants to help improve quality of life and conserve natural resources. The Bosch Group comprises Robert Bosch GmbH and its roughly 490 subsidiary and regional companies in over 60 countries. Including sales and service partners, Bosch's global manufacturing, engineering, and sales network covers nearly every country in the world. Bosch's innovative strength is key to the company's further development. At 136 locations across the globe, Bosch employs some 87,000 associates in research and development.

The company was set up in Stuttgart in 1886 by Robert Bosch (1861–1942) as "Workshop for Precision Mechanics and Electrical Engineering." The special ownership structure of Robert Bosch GmbH guarantees the entrepreneurial freedom of the Bosch Group, making it possible for the company to plan over the long term and to undertake significant upfront investments in the safeguarding of its future. Ninety-four percent of the share capital of Robert Bosch GmbH is held by Robert Bosch Stiftung GmbH, a limited liability company with a charitable purpose. The remaining shares are held by Robert Bosch GmbH and by a company owned by the Bosch family. The majority of voting rights are held by Robert Bosch Industrietreuhand KG. It is entrusted with the task of safeguarding the company's long-term existence and in particular its financial independence – in line with the mission handed down in the will of the company's founder, Robert Bosch.

Additional information is available online at www.bosch.com, www.bosch-press.com